### OSHTEMO CHARTER TOWNSHIP BOARD 7275 West Main Street Kalamazoo, MI 49009

### November 12, 2024

Refer to page 3 for Virtual Meeting Information

### REGULAR MEETING 5:30 P.M. AGENDA

- 1. Call to Order
- 2. Remote Location Identification (for remote attendance when permitted by statute)
- 3. Pledge of Allegiance
- 4. Township Mission/Vision/Core Values

Core Value: Public Service – Allow residents to interact directly with the Township staff and officials.

- 5. Public Officials and Community Partners' Updates
  - a. Kalamazoo County Sheriff's Office
- 6. Work Session:
  - Presentation: 2025 Employee Benefit Package
- 7. Public Comment on Non-Regular Session Items
- 8. Consent Agenda
  - a. Meeting Minutes [Minutes of Regular Meeting October 22, 2024]
  - b. Receipts and Disbursements
- 9. Public Hearing: Special Assessment for Fire & Safety Protection Districts No. 1 & 2
- 10. Public Hearing: Road Maintenance & Improvement Levy
- 11. Public Hearing: Special Assessment for Police Protection Districts 2004-1 & 2009-1 Levy
- 12. Public Hearing: General Fund Budget/General Tax Levy
- 13. Resolution: 2025 Routine Expenditures & Purchases
- 14. Consideration of 2025 Employee Benefit Package
- 15. Resolution: 2025 Township Officers' and Trustees' Compensation
- 16. Continued Discussion and Resolution: Oshtemo Fire Department Strategic Plan
- 17. Budget Amendment: Media & Communications
- 18. Budget Amendment: Firefighter Training
- 19. Public Comment
- 20. Board Member Comments & Committee Updates
- 21. Adjournment

# Policy for Public Comment Township Board Regular Meetings, Planning Commission & ZBA Meetings

All public comment shall be received during one of the following portions of the Agenda of an open meeting:

- a. Citizen Comment on Non-Agenda Items or Public Comment while this is not intended to be a forum for dialogue and/or debate, if a citizen inquiry can be answered succinctly and briefly, it will be addressed or it may be delegated to the appropriate Township Official or staff member to respond at a later date. More complicated questions can be answered during Township business hours through web contact, phone calls, email (oshtemo@oshtemo.org), walk-in visits, or by appointment.
- b. After an agenda item is presented by staff and/or an applicant, public comment will be invited. At the close of public comment there will be Board discussion prior to call for a motion. While comments that include questions are important, depending on the nature of the question, whether it can be answered without further research, and the relevance to the agenda item at hand, the questions may not be discussed during the Board deliberation which follows.

Anyone wishing to make a comment will be asked to come to the podium to facilitate the audio/visual capabilities of the meeting room. Speakers will be invited to provide their name, but it is not required.

All public comment offered during public hearings shall be directed, and relevant, to the item of business on which the public hearing is being conducted. Comment during the Public Comment Non-Agenda Items may be directed to any issue.

All public comment shall be limited to four (4) minutes in duration unless special permission has been granted in advance by the Supervisor or Chairperson of the meeting.

Public comment shall not be repetitive, slanderous, abusive, threatening, boisterous, or contrary to the orderly conduct of business. The Supervisor or Chairperson of the meeting shall terminate any public comment which does not follow these guidelines.

(adopted 5/9/2000) (revised 5/14/2013) (revised 1/8/2018)

Questions and concerns are welcome outside of public meetings during Township Office hours through phone calls, stopping in at the front desk, by email, and by appointment. The customer service counter is open from Monday-Thursday, 8 a.m.-1 p.m. and 2-5 p.m., and on Friday, 8 a.m.-1 p.m. Additionally, questions and concerns are accepted at all hours through the website contact form found at <a href="www.oshtemo.org">www.oshtemo.org</a>, email, postal service, and voicemail. Staff and elected official contact information is provided below. If you do not have a specific person to contact, please direct your inquiry to <a href="mailto:oshtemo@oshtemo.org">oshtemo@oshtemo.org</a> and it will be directed to the appropriate person.

Oshtemo Township Board of Trustees		
Supervisor Cheri Bell	216-5220	cbell@oshtemo.org
Clerk Dusty Farmer	216-5224	dfarmer@oshtemo.org
Treasurer Clare Buszka	216-5260	cbuszka@oshtemo.org
<u>Trustees</u> Neil Sikora	760-6769	nsikora@oshtemo.org
Kristin Cole	375-4260	kcole@oshtemo.org
Zak Ford	271-5513	zford@oshtemo.org
Michael Chapman	375-4260	mchapman@oshtemo.org

Township Department Information				
Assessor:				
Kristine Biddle	216-5225	assessor@oshtemo.org		
Fire Chief:				
Greg McComb	375-0487	gmccomb@oshtemo.org		
Ordinance Enforcemen	<u>t:</u>			
Alan Miller	216-5230	amiller@oshtemo.org		
Parks Director:	Parks Director:			
Vanessa Street	216-5233	vstreet@oshtemo.org		
Rental Info	216-5224	oshtemo@oshtemo.org		
Planning Director:				
Jodi Stefforia	375-4260	jstefforia@oshtemo.org		
Public Works Director:				
Anna Horner	216-5228	ahorner@oshtemo.org		

### **Zoom Instructions for Participants**

#### Before a videoconference:

- 1 You will need a computer, tablet, or smartphone with a speaker or headphones. You will have the opportunity to check your audio immediately upon joining a meeting.
- 2 If you are going to make a public comment, please use a microphone or headphones with a microphone to cut down on feedback, if possible.
- Details, phone numbers, and links to videoconference or conference call are provided below.
   The details include a link to "Join via computer" as well as phone numbers for a conference call option. It will also include the 11-digit Meeting ID.

### To join the videoconference:

- 1. At the start time of the meeting, click on this link to **join via computer**. You may be instructed to download the Zoom application.
- 2. You have an opportunity to test your audio at this point by clicking on "Test Computer Audio." Once you are satisfied that your audio works, click on "Join audio by computer."

You may also join a meeting without the link by going to join.zoom.us on any browser and entering this Meeting ID: 836 7398 7592

If you are having trouble hearing the meeting or do not have the ability to join using a computer, tablet, or smartphone then you can join via conference call by following instructions below.

### To join the conference by phone:

- 1. On your phone, dial the teleconferencing number: 1-929-205-6099
- 2. When prompted using your touchtone (DTMF) keypad, enter the Meeting ID number: 836 7398 7592#

### Participant controls in the lower-left corner of the Zoom screen:



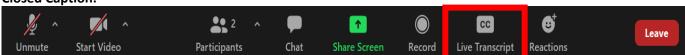
Using the icons at the bottom of the Zoom screen, you can (some features will be locked to participants during the meeting):

- Participants opens a pop-out screen that includes a "Raise Hand" icon that you may use to raise a virtual hand. This will be used to indicate that you want to make a public comment.
- Chat opens pop-up screen that allows participants to post comments during the meeting.

If you are attending the meeting by phone, to use the "Raise Hand" feature **press** \*9 on your touchtone keypad.

Public comments will be handled by the "Raise Hand" method as instructed above within Participant Controls.

### **Closed Caption:**



#### **Turn on Closed Caption:**

Using the icons at the bottom of the Zoom screen:

- 1. Click on the "Live Transcription" button.
- 2. Then select "Show Subtitle".

### **Mission:**

To advance the quality of life of all residents through a commitment to responsible growth, and value-driven municipal services that promote the relationships among economic vitality, environmental stewardship, and social equity.

### Vision:

A sustainable and innovative community built through a legacy of planned, responsible growth and rural preservation.

### **Core Values:**

### PUBLIC SERVICE

- Fair treatment to all people.
- Each customer is welcomed and that their input is wanted.
  - Difficult questions are not marginalized.
- Allow residents to interact directly with the township staff and officials.
- Decisions are made based on the value to our Township and residents.

### **SUSTAINABILITY**

- Meet the needs of the present without compromising future generations.
  - o Consider the environment through practices that reduce impacts.
    - Value conscious decision making.
    - o Committing to quality Fire and Police protection.

### **INNOVATION**

- Providing the best value-conscious technology currently available.
- Leverage new technologies and ways of doing business to increase accessibility and improve services.

### **PROFESSIONALISM**

- Hire staff with strong core competencies within their given profession.
- Commitment to continuous improvement to government operations.
- Dedicated to open communication to improve productivity and effectiveness.

### **INTEGRITY**

- Decisions are made logically through the collection of evidence, facts, and public input.
  - When promises are made, we follow through.
  - We do not obfuscate we say what we mean and do what we say.
  - Transparent governmental practices are of the highest priority.

### FISCAL STEWARDSHIP

• Ensure that taxpayer investments are spent wisely, effectively and efficiently.

### OSHTEMO CHARTER TOWNSHIP KALAMAZOO COUNTY, MICHIGAN

# EXCERPT OF MINUTES OF REGULAR MEETING OF THE OSHTEMO CHARTER TOWNSHIP BOARD HELD ON NOVEMBER 12, 2024, REGARDING THE FIRE AND SAFETY SPECIAL ASSESSMENT DISCTRICT NOS. 1& 2

A meeting of the Oshtemo Charter Township Board was held in person at 7275 West Main Street, Kalamazoo, MI 49009 on November 12, 2024, commencing at 5:30 p.m.

### **Members Present:**

### Members Absent:

The Township Supervisor announced that the next item of business would be the public hearing on the proposed Fire and Safety Protection Budget and Special Assessment levies in the amount of \$4,539,311.00 comprised of 3.75 mills against the lands and premises located within the Fire and Safety Special Assessment District No. 1 and 5.75 mills against the lands and premises located within the Fire and Safety Special Assessment District No. 2 previously created by the Oshtemo Charter Township Board.

The Township Clerk reported that notice of the public hearing had been published in the Kalamazoo Gazette, a newspaper of general circulation within the Charter Township, on October 31, 2024, and on November 7, 2024, and an affidavit of the foregoing publications are attached hereto.

It was explained that the levies of 3.75 mills (Fire and Safety Special Assessment District 1 generating \$2,871,075.00) and 5.75 mills (Fire and Safety Special Assessment District 2 generating \$1,668,236.00) would raise approximately \$4,539,311.00 within said Districts which would be utilized to continue to furnish fire and safety protection within Fire and Safety Special Assessment District No.1 (which includes the commercial, commercially developed, high density

and multi-family residential areas requiring a higher level of service, and does not include any residentially-assessed properties) and Fire and Safety Special Assessment District No. 2 (which includes all the property not otherwise included in the Fire and Safety Special Assessment District No.1) for a 12 month period commencing January 1, 2025.

### (See attached Map)

The total Fire and Safety Protection budget for the 2025 fiscal year is \$4,519,933.00 which includes approximately \$4,539,311.00 to be raised by special assessment levy (from Fire and Safety Special Assessment District No. 1 and Fire and Safety Special Assessment District No. 2), court judgments, and miscellaneous income.

The Township Supervisor then asked for comments from persons present at the hearing.

(No public comments were made and the following Resolution was then presented by the Township Attorney for consideration and adoption by the Township Board.)

### FIRE AND SAFETY BUDGET AND SPECIAL ASSESSMENT RESOLUTION

WHEREAS, in accordance with Michigan Public Act 33 of 1951 and Public Act 188 of 1954, as amended, a hearing was scheduled and held this date with regard to the Fire and Safety Special Assessment District No. 1 created by the Township Board for the purpose of raising sufficient funds to provide fire and safety protection within the District for a 12-month period; and

WHEREAS, in accordance with Michigan Public Act 33 of 1951 and Public Act 188 of 1954, as amended, a hearing was scheduled and held this date with regard to the Fire and Safety Special Assessment District No. 2 created by the Township Board for the purpose of raising sufficient funds to provide fire and safety protection within the District for a 12-month period; and

WHEREAS Township Supervisor has submitted to the Oshtemo Charter Township Board a budget for fire and safety protection within the Township for calendar year 2025 in the amount of \$4,519,933.00; and

WHEREAS, it has been tentatively determined by the Township to assess the sum of \$4,539,311.00 against the taxable lands and premises (via a renewal of the current millage) within the Township through the levies of 3.75 mills (Fire and Safety Special Assessment District No. 1) and 5.75 mills (Fire and Safety Special Assessment District No. 2), respectively, special assessments; and

WHEREAS, notice of the hearing was given by publication in the Kalamazoo Gazette on October 31, 2024, and on November 7, 2024; and

WHEREAS, an affidavit of the publications were presented as part of the records of the meeting and is attached to this Resolution; and

WHEREAS, a hearing was held on November 12, 2024, at 5:30 p.m. in accordance with duly published notice thereof in accordance with the law and statute and opportunity given to all persons present to be heard; and

WHEREAS, upon further review by the Township Board it appears reasonable and proper to approve the fire and safety budget for the 2025 fiscal year of the Township in the amount of \$4,519,933.00 and to further approve a renewal of the Fire and Safety Special Assessment levies of 3.75 mills (Fire and Safety Special Assessment District No. 1) and 5.75 mills (Fire and Safety Special Assessment District No. 2), respectively, against the taxable lands and premises within those Districts to defray the foregoing sums.

NOW, THEREFORE, BE IT RESOLVED as follows:

- 1. That a budget of the estimated costs and expenses of fire and safety protection in the total amount of \$4,519,933.00 for the 2025 fiscal year of the Township, commencing January 1, 2025, be hereby approved as reasonable and proper.
- 2. That the levy of 3.75 mills against the lands and premises within the said Fire and Safety Special Assessment District No. 1 (as expanded and/or amended), which are benefitted by the continued fire and safety protection therein, be hereby approved and confirmed for collection

in a special column on the tax statements to be mailed to the taxpayers of the Township in December of 2024.

3. That the levy of <u>5.75</u> mills against the lands and premises within the said Fire and Safety Special Assessment District No. 2, which are benefitted by the continued fire and safety protection therein, be hereby approved and confirmed for collection in a special column on the tax

statements to be mailed to the taxpayers of the Township in December of 2024.

4. That the assessment of the Fire and Safety Special Assessment levies of 3.75 mills (Fire and Safety Special Assessment District No. 1) and 5.75 mills (Fire and Safety Special

Assessment District No. 2), which will collectively raise \$4,539,311.00.

6. That Fire and Safety Special Assessment levies of 3.75 mills (Fire and Safety

Special Assessment District No. 1) and 5.75 mills (Fire and Safety Special Assessment District

No. 2), respectively, be hereby approved and confirmed for collection in a special column on the

tax statements to be mailed to the taxpayers of the Township in December of 2024.

7. That the Township Treasurer be hereby directed to collect the foregoing Fire and

Safety Special Assessments at the time of the collection of ad valorem Township taxes in

December 2024.

Motion was made by\_\_\_\_\_\_, seconded by\_\_\_\_\_\_, to adopt the foregoing Resolution.

Upon roll call vote the following voted "Aye":

The following voted "Nay":

The following were Absent:

The following Abstained:

The Moderator declared the motion carried and the Resolution duly adopted.

Dusty Farmer, Clerk
OSHTEMO CHARTER TOWNSHIP

\* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \*

### **CERTIFICATE**

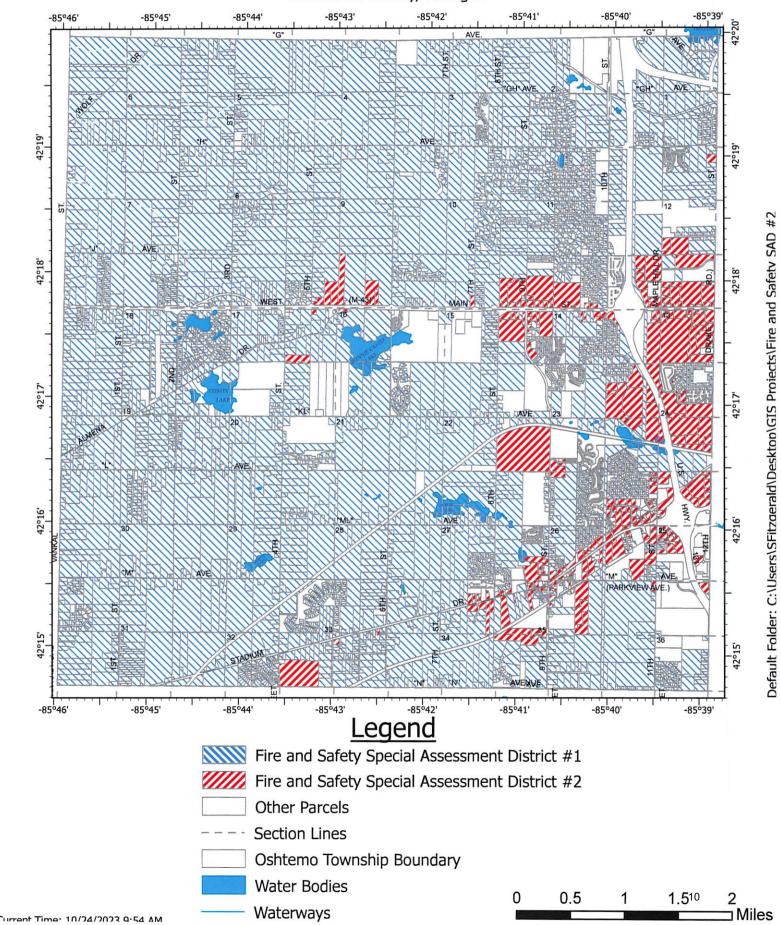
Dusty Farmer, the duly elected and acting Clerk of Oshtemo Charter Township, Kalamazoo County, Michigan, hereby certifies that the foregoing is a true and correct copy of an Excerpt of the Minutes of a regular meeting of the Oshtemo Charter Township Board held on November 12, 2024, at which a quorum was present.

Dusty Farmer, Clerk
OSHTEMO CHARTER TOWNSHIP

### N N

# Oshtemo Charter Township Fire & Safety Special Assessment District #1 and #2

Kalamazoo County, Michigan



### OSHTEMO CHARTER TOWNSHIP KALAMAZOO COUNTY, MICHIGAN

# EXCERPT OF MINUTES OF REGULAR MEETING OF THE OSHTEMO CHARTER TOWNSHIP BOARD HELD ON NOVEMBER 12, 2024, REGARDING ROAD MAINTENANCE AND IMPROVEMENT BUDGET AND LEVY

A meeting of the Oshtemo Charter Township Board was held in person at 7275 West Main Street, Kalamazoo, MI 49009 on November 12, 2024, commencing at 5:30p.m.

**Members Present:** 

**Members Absent:** 

The Township Supervisor announced that the next item of business would be the public hearing on the proposed Road Maintenance and Improvement Fund Budget and levy, in the amount of \$1,415,000.00 (1.25 mills) against all the lands, premises, and personal property located within the Township.

The Township Clerk reported that notice of the public hearing had been published in the Kalamazoo Gazette, a newspaper of general circulation within the Charter Township, on October 31, 2024, and on November 7, 2024. An affidavit of the foregoing publications are attached hereto.

The Road Maintenance and Improvement District will be Township-wide levy, with a proposed levy of <u>1.25</u> mills (\$<u>1.25</u> per \$1,000 of assessed valuation), which would raise \$1,415,000.00 for road maintenance and improvement.

The Township Supervisor then asked for comments from persons present at the hearing.

(No public comments were made and the following Resolution was then presented by the Township Attorney for consideration and adoption by the Township Board.)

# ROAD MAINTENANCE AND IMPROVEMENT BUDGET AND LEVY RESOLUTION

WHEREAS, the Township Supervisor has submitted to the Oshtemo Charter Township Board a budget for Road Maintenance and Improvement within the Township for the calendar year of 2025 for road maintenance and improvement in the amount of \$1,950,500.00; and

WHEREAS, the Township Board has tentatively determined that the aforesaid tax levy is necessary, and it has been tentatively determined by the Township to assess the sum of \$1,415,000.00 against the taxable lands and premises within the Township through the levy of 1.25 mills and to pay any additional costs of such road maintenance and improvement from the General Fund of the Township; and

WHEREAS, notice of the hearing was given by publication in the Kalamazoo Gazette on October 31, 2024, and on November 7, 2024; and

WHEREAS, an affidavit of the October 31, 2024, and November 7, 2024, publication was presented as part of the records of the meeting and is attached to this Resolution; and

WHEREAS, a hearing was held on November 12, 2024, at 5:30p.m. in accordance with duly published notice thereof in accordance with the law and statute; and

WHEREAS, upon further review by the Township Board it appears reasonable and proper to approve the Road Maintenance and Improvement budget for the 2025 fiscal year of the Township in the amount of \$1,950,500.00; and

WHEREAS, the Township Board finds the proposed Road Maintenance and Improvement levy as a Township-wide levy of <u>1.25</u> mills (\$<u>1.25</u> per \$1,000 of assessed valuation) against the assessed valuation of the Township property reasonable and proper to defray the costs of road maintenance and improvement within the Township.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That a budget of the estimated costs and expenses of Road Maintenance and Improvement for road maintenance and improvement in the amount of \$1,950,500.00 for the 2025 fiscal year of the Township commencing January 1, 2025, be hereby approved as reasonable and proper.

2. That said Road Maintenance and Improvement levy against the assessed valuation of all the lands, premises, and personal property within the Township be set at 1.25 mills, raising the sum of \$1,415,000.00.

3. That said Road Maintenance and Improvement levy be hereby approved and confirmed for collection on the tax statements to be mailed to the taxpayers of the Township in December of 2024.

4. That the Township Treasurer be hereby directed to collect the foregoing levy at the time of the collection of ad valorem Township taxes in December 2024.

Motion was made by	, seconded by	<u>,</u>	to	adopt	the
foregoing Resolution.					

Upon roll call vote the following voted "Aye":

The following voted "Nay":

The following were Absent:

The following Abstained:

The Moderator declared the motion carried and the Resolution duly adopted.

Dusty Farmer, Clerk
OSHTEMO CHARTER TOWNSHIP

### **CERTIFICATE**

Dusty Farmer, the duly elected and acting Clerk of Oshtemo Charter Township, Kalamazoo County, Michigan, hereby certifies that the foregoing is a true and correct copy of an Excerpt of the Minutes of a regular meeting of the Oshtemo Charter Township Board held on November 12, 2024, at which a quorum was present.

Dusty Farmer, Clerk
OSHTEMO CHARTER TOWNSHIP

### OSHTEMO CHARTER TOWNSHIP KALAMAZOO COUNTY, MICHIGAN

# EXCERPT OF MINUTES OF REGULAR MEETING OF THE OSHTEMO CHARTER TOWNSHIP BOARD HELD ON NOVEMBER 12, 2024, REGARDING POLICE FUND BUDGET AND PROTECTION SPECIAL ASSESSMENT

A meeting of the Oshtemo Charter Township Board was held in person at 7275 West Main Street, Kalamazoo, MI 49009 on November 12, 2024, commencing at 5:30 p.m.

### **Members Present:**

### Members Absent:

The Township Supervisor announced that the next item of business would be the public hearing on the proposed Police Protection Budget and Special Assessment levies in the amount of \$1,281,220.00 comprised of 2.8 mills against the lands and premises located within the Police Protection Special Assessment District No. 2004-1 and .67 mills against the lands and premises located within the Police Protection Special Assessment District No. 2009-1 previously created by the Oshtemo Charter Township Board.

The Township Clerk reported that notice of the public hearing had been published in the Kalamazoo Gazette, a newspaper of general circulation within the Charter Township, on October 31, 2024, and on November 7, 2024, and an affidavit of the foregoing publication is attached hereto.

It was explained that the levies of <u>2.8</u> mills (generating \$754,638.00) and <u>.67</u> mills (generating \$526,582.00) would raise approximately \$1,281,220.00 within said Districts which would be utilized to continue to furnish police protection within Police Protection Special Assessment District No. 2004-1 (which includes the, commercially developed, high density and

multi-family residential areas requiring a higher level of service, and does not include any residentially-assessed properties) and Police Protection Special Assessment District No. 2009-1 (which includes all the property not otherwise included in Police Protection Special Assessment District No. 2004-1) for a 12 month period commencing January 1, 2025.

### (See attached Map)

The total Police Protection budget for the 2025 fiscal year is \$1,703,650.00 which includes approximately \$1,281,220.00 to be raised by special assessment levy (from Police Protection Special Assessment District No. 2004-1 and Police Protection Special Assessment District No. 2009-1), court judgements, and miscellaneous income, with the remaining \$422,430.00 to come from reserves or a transfer from the Township's General Fund.

The Township Supervisor then asked for comments from persons present at the hearing.

(No public comments were made and the following Resolution was then presented by the Township Attorney for consideration and adoption by the Township Board.)

### POLICE PROTECTION BUDGET AND SPECIAL ASSESSMENT RESOLUTION

WHEREAS, in accordance with Michigan Public Act 33 of 1951 and Public Act 188 of 1954, as amended, a hearing was scheduled and held this date with regard to the Police Protection Special Assessment District No. 2004-1 created by the Township Board on August 26, 1980 (expanded and/or amended and confirmed June 10, 2003, November 12, 2013, and October 10, 2017, after hearing), for the purpose of raising sufficient funds to provide additional police protection within the District for a 12-month period; and

WHEREAS, in accordance with Michigan Public Act 33 of 1951 and Public Act 188 of 1954, as amended, a hearing was scheduled and held this date with regard to the Police Protection

Special Assessment District No. 2009-1 created by the Township Board on November 9, 2009 (confirmed on November 23, 2009, and amended October 10, 2017, after hearing), for the purpose of raising sufficient funds to provide additional police protection within the District for a 12-month period; and

WHEREAS Township Supervisor has submitted to the Oshtemo Charter Township Board a budget for Police Protection within the Township for calendar year 2025 in the amount of \$1,703,650.00; and

WHEREAS, it has been tentatively determined by the Township to assess the sum of \$1,281,220.00 against the taxable lands and premises (via a renewal of the current millage) within the Township through the levies of 2.8 mills (Police Protection Special Assessment District No. 2004-1) and .67 mills (Police Protection Special Assessment District No. 2009-1), respectively, special assessments, and to pay any additional costs of such Police Protection from the Township's General Fund; and

WHEREAS, notice of the hearing was given by publication in the Kalamazoo Gazette on October 31, 2024, and on November 7, 2024; and

WHEREAS, an affidavit of the publication on October 31, 2024, and on November 7, 2024, was presented as part of the records of the meeting and is attached to this Resolution; and

WHEREAS, a hearing was held on November 12, 2024, at 5:30p.m. in accordance with duly published notice thereof in accordance with the law and statute and opportunity given to all persons present to be heard; and

WHEREAS, upon further review by the Township Board it appears reasonable and proper to approve the Police Protection budget for the 2025 fiscal year of the Township in the amount of \$1,703,650.00 and to further approve a renewal of the Police Protection Special Assessment levies of 2.8 mills (Police Protection Special Assessment District No. 2004-1) and .67 mills (Police

Protection Special Assessment District No. 2009-1), respectively, against the taxable lands and premises within those Districts to defray the foregoing sums.

### NOW, THEREFORE, BE IT RESOLVED as follows:

- 1. That a budget of the estimated costs and expenses of Police Protection in the total amount of \$1,703,650.00 for the 2025 fiscal year of the Township, commencing January 1, 2025, be hereby approved as reasonable and proper.
- 2. That the levy of <u>2.8</u> mills against the lands and premises within the said Police Protection Special Assessment District No. 2004-1 (as expanded and/or amended), which are benefitted by the continued additional police protection therein, be hereby approved and confirmed for collection in a special column on the tax statements to be mailed to the taxpayers of the Township in December of 2024.
- 3. That the levy of <u>.67</u> mills against the lands and premises within the said Police Protection Special Assessment District No. 2009-1, which are benefitted by the continued additional police protection therein, be hereby approved and confirmed for collection in a special column on the tax statements to be mailed to the taxpayers of the Township in December of 2024.
- 4. That the assessment of the Police Protection Special Assessment levies of <u>2.8</u> mills (Police Protection Special Assessment District No. 2004-1) and <u>.67</u> mills (Police Protection Special Assessment District No. 2009-1), which will collectively raise \$1,281,220.00 along with court judgements, and miscellaneous income will raise approximately \$1,348,600.00.
- 5. That the remainder of the Police Protection budget will be paid from carryover of the Township's General Fund.
- 6. That the Township Treasurer be hereby directed to collect the foregoing Police Protection Special Assessments at the time of the collection of ad valorem Township taxes in December 2024.

fore	Motion was made by going Resolution.	, seconded by,	to	adopt	the
Ì	Upon roll call vote the following	voted "Aye":			
	The following voted "Nay":				
	The following were Absent:				
	The following Abstained:				
	The Moderator declared the motion	on carried and the Resolution duly a	dopted	l <b>.</b>	
		<del></del>		<u>_</u>	
		Dusty Farmer, Clerk	IOIIID		
		OSHTEMO CHARTER TOWN	N2HIP		

\* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \*

### **CERTIFICATE**

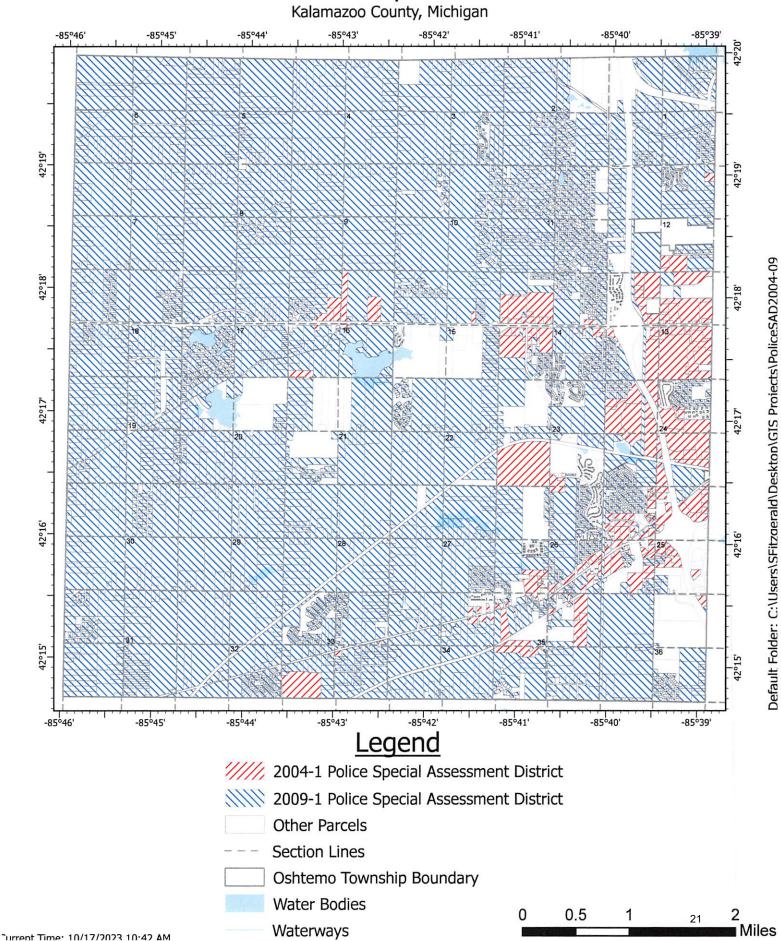
Dusty Farmer, the duly elected and acting Clerk of Oshtemo Charter Township, Kalamazoo County, Michigan, hereby certifies that the foregoing is a true and correct copy of an Excerpt of the Minutes of a regular meeting of the Oshtemo Charter Township Board held on November 12, 2024, at which a quorum was present.

Dusty Farmer, Clerk
OSHTEMO CHARTER TOWNSHIP

# N

# Oshtemo Charter Township

2004-1 and 2009-1 Police Special Assessment Districts



GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 000 - General		
Dopt out Comorat		
ESTIMATED REVENUES		
101-000-40000	Carryover	1,325,154
101-000-40200	Current Property Tax	1,690,000
101-000-43200	Payments in Lieu of Taxes	4,500
101-000-44400	Other Tax Related Revenue	125
101-000-44700	Property Tax Admin Fee	513,000
101-000-45300	Manufactured Home Comm Fees	5,500
101-000-47700	Cable Fees	135,000
101-000-56800	Other Grants	25,000
	STATE OF MI GRANT FOR HOUSING READINESS INCENTIVES	25,000
101-000-57400	SRS-Sales Tax Statutory	137,000
101-000-57401	SRS-Sales Tax Constitutional	2,536,400
101-000-60300	FOIA/Copies/Subpeona Payment	500
101-000-61500	Planning Fees	45,000
101-000-61800	Sidewalk Permit/Inspection	300
101-000-62600	Land Alteration	1,000
101-000-62700	Metal Recycling Revenue	1,200
101-000-63000	Electric Vehicle Charging Station	25
101-000-63400	Grave Openings	30,000
101-000-64300	Sales of Lots	10,000
101-000-64500	Monument Installations	8,000
101-000-66500	Interest Earned	130,000

TOTAL ESTIMATED REVENUES 6,642,704

**Election Reimbursement** 

Transit Millage

Reimburse Revenue

101-000-67600

101-000-67601

25,000 25,000

20,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 101 - Trustees		
APPROPRIATIONS		
101-101-70200	Salaries	35,000
TOTAL APPROPRIATIONS		35,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 171 - Supervisor  APPROPRIATIONS		
101-171-70200	Salaries	421,192
101-171-71500	Payroll Taxes - FICA	32,222
101-171-72200	Pension Plan	42,120

TOTAL APPROPRIATIONS

495,534

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 215 - Clerk		
APPROPRIATIONS		
101-215-70200	Salaries	184,000
101-215-71500	Payroll Taxes - FICA	14,000
101-215-72200	Pension Plan	18,000

TOTAL APPROPRIATIONS

216,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 223 - Finance		
APPROPRIATIONS		
101-223-82500	Accounting & Audit Fees	65,000
TOTAL APPROPRIATIONS		65,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 228 - Information Technology

### **APPROPRIATIONS**

7		
101-228-70200	Salaries/Clerical	69,000
101-228-71500	Payroll Taxes - FICA	5,300
101-228-72200	Pension Plan	6,900
101-228-72800	Supplies	6,000
	Cables, Keyboards, Mice Devices, Monitors, Scanners, Docks, WFH Suppor	6,000
101-228-80500	Computer Support	161,000
	BS&A Annual Support	16,000
	Encode Ordinance Hosting	5,000
	Apex Software	2,000
	Aunalytics Cloud Services (50% General; 35% Fire; 15% Building)	60,000
	GIS Licensing (3 Concurrent Seats)	5,000
	Laserfiche Annual Maintenance	12,000
	Fiber Optic (EPL) Transport service, Internet, and Phones	18,000
	Printer Services (Central and Desktop)	18,000
	Telnet Hosted Phone Services	16,000
	Technology Equipment Recycling	500
	Adobe Licensing and Support (22 Concurrent Users)	8,000
	Zoom Accounts (2)	400
	Elementor Page Builder - Digital Bulletin Board	100
	GL # FOOTNOTE TOTAL:	161,000
101-228-90000	Cell Phone	7,200
	Treasurer/Assessing, Site Inspector, WiFi Router, OCC, Drake, Grange	5,000
	Cell Phone Reimbursement (7)	2,200
	GL # FOOTNOTE TOTAL:	7,200
101-228-97000	Capital Outlay	62,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Computer Replacements	10,000
	New Hire Computers	10,000
	WebSite Upgrade (Year 4 of 5)	17,000
	Network Attached Storage Server Replacement (2)	12,000
	Microsoft Consultant	6,000
	Meeting Room Upgrades (Chairs, Screen, and AV Module)	7,000
	GL # FOOTNOTE TOTAL:	62,000
TOTAL APPROPRIATIONS	S	317,400

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 249 - General Twp Operations

### **APPROPRIATIONS**

Salaries	285,329
Payroll Taxes - FICA	21,828
Pension Plan	28,533
Supplies	13,500
Safe for Treasurers office	2,500
General office supplies	11,000
GL # FOOTNOTE TOTAL:	13,500
Petty Cash	250
Regular Petty Cash	250
Postage	15,000
Financial Fees	1,000
Public Education	65,500
Newsletter & Postage	40,000
Social Media Promotions	1,000
Tax Bill Inserts	5,000
Informational Postcards / Letters	7,500
Other Postage	7,500
Software and Subscriptions	2,000
Media Equipment	2,500
GL # FOOTNOTE TOTAL:	65,500
Fuel, Oil & Grease	1,500
Mileage	1,500
New Hire Expenses	10,000
Advertisting	5,000
Pre-Employment Screening	5,000
	Payroll Taxes - FICA Pension Plan Supplies Safe for Treasurers office General office supplies GL # FOOTNOTE TOTAL: Petty Cash Regular Petty Cash Postage Financial Fees Public Education Newsletter & Postage Social Media Promotions Tax Bill Inserts Informational Postcards / Letters Other Postage Software and Subscriptions Media Equipment GL # FOOTNOTE TOTAL: Fuel, Oil & Grease Mileage New Hire Expenses Advertisting

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	GL # FOOTNOTE TOTAL:	10,000
101-249-90300	Legal Notices	45,000
101-249-95600	Household Hazard Waste	25,000
101-249-95800	Education/Dues	35,000
	CLERK INSTITUTE	2,000
	APA and MAP Conferences for Planning	10,000
	HR Professional Development	1,000
	MTA/MAP webinars/workshops for PC & ZBA	1,000
	Legal Conferences MTA/NALA	4,000
	others - memberships, training	12,000
	Assessing Conference	5,000
	GL # FOOTNOTE TOTAL:	35,000
101-249-95810	Employee Recognition	5,000
101-249-95900	Trash Collection	63,500
	Trash Services with Voucher (including yard waste)	60,000
	Shred Day	2,000
	Office Shredding Service	1,500
	GL # FOOTNOTE TOTAL:	63,500
101-249-96100	BOR/MTT Refunds	1,000
101-249-96300	Contracted Services	72,000
	ADP	12,000
	CONTRACTED MEDIA / COMM CONSULTANT	60,000
	GL # FOOTNOTE TOTAL:	72,000
TOTAL APPROPRIATION	IS	690,440

GL NUMBER  Dept 253 - Treasurer  APPROPRIATIONS	DESCRIPTION	2025 RECOMMENDED BUDGET
101-253-70200	Salaries	134,000
101-253-71500	Payroll Taxes - FICA	10,000
101-253-72200	Pension Plan	13,100
TOTAL APPROPRIATION	S	157,100

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 257 - Assessing/Tax Records

### **APPROPRIATIONS**

AFFROFRIATIONS		
101-257-70200	Salaries	169,000
101-257-70300	Board of Review Salaries	4,500
101-257-71500	Payroll Taxes - FICA	13,000
101-257-72200	Pension Plan	17,000
101-257-72800	Supplies	700
101-257-82000	Engineering Fees	20,000
101-257-90300	Legal Notices	9,200
	Real Property Assessment Change Notices	3,000
	Personal Property Assessment Change Notices	3,000
	Personal Property Statements	2,000
	Public Noticing	1,200
	GL # FOOTNOTE TOTAL:	9,200
101-257-96300	Contracted Services	75,000
101-257-97000	Capital Outlay-Equipment	13,500
	BS&A Programming Services	6,000
	Pivot Point Software/Assessing Mobile Technology	2,500
	Change Detection Eagleview	5,000
	GL # FOOTNOTE TOTAL:	13,500
TOTAL APPROPRIATIONS		321,900

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 262 - Elections		
APPROPRIATIONS		
101-262-71500	Payroll Taxes - FICA	300
101-262-72800	Supplies	20,000
	ID cards, master cards	15,000
	Envelopes and supplies	5,000
	GL # FOOTNOTE TOTAL:	20,000
101-262-73000	Postage	22,000
	ID Cards	14,000
	Ballots and applications	8,000
	GL # FOOTNOTE TOTAL:	22,000
101-262-80800	Precinct Workers	8,300
	Election inspectors	6,000
	Election chairs	2,000
	Receiving Boards	300
	GL # FOOTNOTE TOTAL:	8,300
101-262-82670	Facility Rental Fees	500
	2 facilities	500
101-262-90300	Noticing and Programming	5,000
	Tabulators and Noticing w/County	5,000
101-262-97000	Capital Outlay-Equipment	3,000
	Maintenance for Voting Equipment	3,000
TOTAL APPROPRIATION	IS	59,100

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 267 - Insurance & Bonds

### **APPROPRIATIONS**

AFFINOFINIATIONS		
101-267-71500	PAYROLL TAXES - FICA	1,000
	In Lieu of Health Ins Benefit FICA	1,000
101-267-71600	Health & Life Insurance	387,500
	HRA, FSA, & HSA Admin Fees	3,000
	Medical Insurance	250,000
	Dental & Vision Insurance	20,000
	STD/LTD	12,000
	Life Insurance	6,000
	Medical Opt Out Credit	15,000
	HRA Reimbursement	5,000
	HSA Funding	50,000
	Dependent Care FSA	25,000
	Employee Assistance Program	1,500
	GL # FOOTNOTE TOTAL:	387,500
101-267-72500	Retiree Health Care	125,000
	MERS	120,000
	OPEB Review	5,000
	GL # FOOTNOTE TOTAL:	125,000
101-267-91100	Worker's Compensation	15,000
101-267-91200	General Insurance	72,000
	Public Officials Bonds	300
	EMC	68,900
	Lawyers Professional Liability	2,800
	GL # FOOTNOTE TOTAL:	72,000
TOTAL APPROPRIATION	NS	600,500

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 441 - Public Works

### **APPROPRIATIONS**

101-441-70200	Salaries	125,000
101-441-71500	Payroll Taxes - FICA	10,000
101-441-72200	Pension Plan	12,500
101-441-80800	Consultant	10,000
	NM Land Acquisition Consultant Fees	10,000
101-441-82000	Engineering Fees	30,000
	General Civil Engineering	10,000
	GIS Services	10,000
	GO! Green Plan Non-Motorized Facility Concept Design	10,000
	GL # FOOTNOTE TOTAL:	30,000
101-441-97600	Capital Outlay	250,000
	Non-Motorized Repair & Maintenance (Major Streets)	200,000
	Non-Motorized Repair & Maintenance (Local Street)	50,000
	GL # FOOTNOTE TOTAL:	250,000
101-441-97600.NMDRDR	Non-Motorized Drake Rd	330,000
	Engineering Design & Survey	
	ROW & Easements	
	Railroad Coordination (T&M)	
	Construction (TAP grant 60%/Twp Match 40%)	330,000
101-441-97600.NMDRHA	Capital Outlay / Bldg Adds	88,000
	Construction 8' HMA path Drake Rd to 1,300' West (South Side)	88,000
101-441-97600.NMKLAV	Non Motorized Facility KL Ave	193,500
	Phase 1 OCBA Construction	
	Phase 1 Wightman Construction	
	Phase 2 OCBA Design	

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Phase 2 Wightman Design	
	Phase 2 Easement Acquisition	
	Phase 2 ROW Agent Services	
	Landscaping per easement agreement (reimbursed by owner)	
	Phase 2 Wetland Delineation	
	Phase 2 Construction	181,500
	MDOT Bridge Segment Construction	12,000
	GL # FOOTNOTE TOTAL:	193,500
101-441-97600.NMPRKV	Vienna to 131 Bridge	258,500
	Design & Permitting	
	Construction Engineering	
	Construction	258,500
101-441-97600.NMS9TH	Stadium to Quail Run West	742,280
	Engineering	
	Easements	
	Construction (TAP Grant \$543k)	742,280
	RCKC Permit T&M Services	
101-441-97600.WHTGNM	Whitegate NM Connector	300,850
	Construction Admin	
	Construction	300,850
	Tree Removals	
	RCKC Permit Fees + Expenses	
TOTAL APPROPRIATIONS		2 350 630

TOTAL APPROPRIATIONS 2,350,630

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 567 - Cemetery, Bldgs & Grounds

101-567-72800	Supplies	400
	Veteran's Flags	300
	Grass Seed	50
	Straw	50
	GL # FOOTNOTE TOTAL:	400
101-567-75100	Vehicle Maintenance	7,000
	Tailgate repair - 505	1,500
	Plow truck tires	2,000
	General Repairs	3,000
	Additional truck tires (shared with Building 50%)	500
	GL # FOOTNOTE TOTAL:	7,000
101-567-75300	Grounds Maint Equipment	2,500
101-567-75700	Tools & Supplies	1,500
101-567-76000	Facility Supplies	2,500
101-567-76600	Expendable Supplies	3,000
101-567-86800	Fuel, Oil & Grease	1,200
101-567-92000	Water/Sewer	3,500
101-567-92100	Electric	22,000
101-567-92300	Heat	6,100
101-567-93100	Maintenance Services	31,000
	General Office Cleaning (33% General, Fire, Parks)	18,500
	Carpet Cleaning	1,200
	Window Cleaning	1,800
	Pest Control	1,500
	Fire Suppression System and Extinguisher Testing	3,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Township Hall Dumpster	1,000
	General Repairs	4,000
	GL # FOOTNOTE TOTAL:	31,000
101-567-96300	Contracted Grave Openings/Foundations	30,000
101-567-96310	Contracted Lawn Maintenance	14,000
101-567-97400	Capital Outlay	143,400
	Asphalt Maintenance	10,000
	Cemetery Grounds Maintenance	20,000
	XMark Zero Turn Mower (Park 60%, Gen 20%, Fire 20%)	3,000
	Maintenance Garage Roof	20,000
	Equipment Trailer (Park 60%, Gen 20%, Fire 20%)	2,400
	Township Hall Sign (driveway and parking lot)	15,000
	Stucco Repair and Window proofing	10,000
	Cenotaph for Green Cemetery	10,000
	Cemetery Expansion	50,000
	AED (Meeting room, Carriage Barn)	3,000
	GL # FOOTNOTE TOTAL:	143,400
TOTAL APPROPRIATION	IS	268,100

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 701 - Planning Department

Salary	255,000
SALARY-PC/ZBA	15,000
Payroll Taxes - FICA	20,000
Pension Plan	26,000
GIS Services	10,000
Consultants	315,000
Master Plan Work (Transportation, Non-Motorized, Market Study, Zoning up	180,000
Recorder of Minutes	10,000
General Planning Project Consultant(Planning Fees)	20,000
Ordinance Amendments_housing grant and more	70,000
Digitization and Organization of Project Files	30,000
Engineering fees	5,000
GL # FOOTNOTE TOTAL:	315,000
Legal Notices	20,000
	661,000
	SALARY-PC/ZBA Payroll Taxes - FICA Pension Plan GIS Services Consultants Master Plan Work (Transportation, Non-Motorized, Market Study, Zoning upon Recorder of Minutes General Planning Project Consultant(Planning Fees) Ordinance Amendments_housing grant and more Digitization and Organization of Project Files Engineering fees GL # FOOTNOTE TOTAL:

GL NUMBER  Dept 966 - Revenue  APPROPRIATIONS	DESCRIPTION	2025 RECOMMENDED BUDGET
101-966-99502	Transfer to Parks Fund	250,000
101-966-99505	Transfer to Sewer	150,000
	Annual GF Sewer Contribution	150,000
101-966-99525	Transfer to Cemetery	5,000
TOTAL APPROPRIATIONS 40		405,000
ESTIMATED REVENUES - FUND 101		6,642,704
APPROPRIATIONS - FUND 101		6,642,704

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 107 - Parks

Dept 000 - General

### ESTIMATED REVENUES

107-000-40000	Carryover	336,400
107-000-55000	Grant Revenues	711,000
107-000-66500	Interest Earned	7,000
107-000-66701	Rental Fee - Drake Farmstead	7,500
107-000-66702	Rental Fee - Flesher Gazebo	500
107-000-66703	Rental Fee - Flesher Pavilion	4,500
107-000-66704	Rental Fee - Grange	15,000
107-000-66705	Rental Fee - Oshtemo Community Center	25,000
107-000-66706	Rental Fee - Twp Park Pavilion	12,000
107-000-67401	Donations - Unrestricted	3,000

TOTAL ESTIMATED REVENUES 1,121,900

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 756 - Parks Department

107-756-70210	Salaries	175,000
107-756-71500	Payroll Taxes - FICA	13,500
107-756-72200	Pension Plan	17,000
107-756-72800	Program/Marketing Supplies	7,600
	Music in the Park Materials	1,500
	Music in the Park - Licensing Fees	1,600
	Drake event materials	1,500
	communication/marketing plan for parks, events & rentals	1,000
	Internship Program Support	1,000
	Tree Lighting Ceremony	1,000
	GL # FOOTNOTE TOTAL:	7,600
107-756-75100	Vehicle Maintenance	1,000
107-756-75300	Grounds Maint Equipment	5,000
107-756-75700	Tools & Supplies	300
107-756-76000	Facility Supplies	4,500
107-756-76600	Expendable Supplies	5,000
107-756-80800	Consultant	5,000
	Consultant for basketball court - Flesher Field	5,000
107-756-82500	Accounting & Audit Fees	3,000
107-756-85300	Telephone	1,200
107-756-86800	Fuel, Oil & Grease	4,000
107-756-92000	Water/Sewer	5,000
107-756-92100	Electric	9,000
107-756-92300	Heat	14,500
107-756-93100	Maintenance Services	175,300

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Tree Maintenance - Removal and Planting	20,000
	Herbicide applications for gravel paths, lots	2,000
	Reccuring Services and Systems Repairs	30,000
	Playground Equipment Replacement & Repairs	18,000
	Playground EWF	9,000
	Urinal replacement at OCC, OTP & FF	3,000
	OCC Asphalt Maintenance	10,000
	Paint OCC interior	4,000
	Trail naming system - All Parks	15,000
	Rain garden, low mow, trail maintance FF/FBT- KNC	28,000
	Prairie Maint. & Planting Drake - KNC	16,000
	Cameras at Grange & Carriage Barn	2,000
	Grange Elevator Service	2,500
	Grange - stripe court for pickleball	1,000
	Flesher Field signage - to include FBT	3,000
	Flesher Field gazebo garden maintenance	6,000
	Message Board for OCC	800
	OTP Disc Course trash barrel upgrades	5,000
	GL # FOOTNOTE TOTAL:	175,300
107-756-97400	Capital Outlay/Improvements	104,000
	Grange Hall Foundation Repairs & Drainage System	25,000
	Tree planting - OCC, OTP, FF	3,000
	Drake Farmstead Generator	17,000
	Drake Landscaping - parking lot	14,000
	Picnic Tables (4)	5,000
	Property line fence at Drake Farmstead	40,000
	GL # FOOTNOTE TOTAL:	104,000
107-756-97700	Capital Outlay/Equipment	15,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	XMark Zero Turn Mower (60% of \$15,000)	9,000
	Equipment Trailer (60% of \$10,000)	6,000
	GL # FOOTNOTE TOTAL:	15,000
107-756-98100	Capital Outlay/Drake House	10,000
	Match OHS expenditures on interior renovations	5,000
	Drake House repairs	2,000
	Message board for Drake House exterior	1,000
	Rebuild Cupola	2,000
	GL # FOOTNOTE TOTAL:	10,000
107-756-98200.CENTER	GRANT MATCH/FBT	447,000
107-756-98200.FBEAST	GRANT MATCH/FBT	353,000
107-756-98200.FBWEST	GRANT MATCH/FBT	197,000
TOTAL APPROPRIATIONS		1,571,900

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 931 - Revenue		
ESTIMATED REVENUES		
107-931-69900	Transfer from General Fund	500,000
	Regular transfer	250,000
	Grant match transfer	250,000
	GL # FOOTNOTE TOTAL:	500,000

TOTAL ESTIMATED REVENUES

500,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 966 - Revenue		
APPROPRIATIONS		
107-966-99500	Contribution to Oshtemo Parks & Rec Fund	50,000
TOTAL APPROPRIATIONS		50,000
ESTIMATED REVENUES - FUND	107	1,621,900
APPROPRIATIONS - FUND 107		1,621,900

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 204 - Road Maintenance and Improvement

Dept 000 - General

#### **ESTIMATED REVENUES**

204-000-40000	Carryover	470,500
204-000-40200	Current Property Tax	1,415,000
204-000-66500	Interest Earned	20,000
TOTAL ESTIMATED REV	VENUES	1,905,500

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dant 444 Dublic Waste		
Dept 441 - Public Works		
APPROPRIATIONS		
204-441-70200	Salaries/Clerical	102,000
204-441-71500	Payroll Taxes - FICA	8,000
204-441-72200	Pension Plan	10,500
204-441-75700	Tools & Supplies	5,000
204-441-82100	Professional Fees	210,000
	Traffic Calming Studies	10,000
	Atlantic Ave/Parkview Ave Safety Project	30,000
	Drake Road Corridor Analysis	20,000
	Seeco Dr (Survey & Design)	100,000
	Act 51 Planning	5,000
	Initiate Urban Road Advocacy Group	20,000
	Master Plan Opportunities & Access Management (survey, environmental, l	25,000
	GL # FOOTNOTE TOTAL:	210,000
204-441-82500	Accounting & Audit Fees	5,000
204-441-92600	Street Lighting Operations	150,000
204-441-97000	Capital Outlay-Street Lights	40,000
204-441-97600	Capital Outlay- Roads	875,000
	Local Road Preventive Maintenance (plus estimated \$270k PAR match)	500,000
	2nd St. Safety and Paving SAD (if petition is received)	

TOTAL APPROPRIATIONS 1,405,500

Bluffington/Rupaul Connection Construction Road Connection Easement Acquisition

GL # FOOTNOTE TOTAL:

250,000

125,000 875,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 966 - Revenue		
APPROPRIATIONS		
204-966-99500	Transfer to Sewer	500,000
TOTAL APPROPRIATIONS		500,000
ESTIMATED REVENUES - FUND	204	1,905,500
APPROPRIATIONS - FUND 204		1,905,500

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 206 - Fire Operations

Dept 000 - General

### ESTIMATED REVENUES

206-000-40300	Current Property Tax Levy	3,890,000
206-000-63200	FALSE FIRE ALARM FINES	18,000
206-000-66500	Interest Earned	30,000
206-000-68300	Settlements	19,000
TOTAL ESTIMATED REVENUES		3,957,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 336 - Fire Administration

206-336-70200	Salaries	1,977,400
	Regular Pay	1,720,000
	Statutory Overtime	145,900
	Contractual Overtime	111,500
	GL # FOOTNOTE TOTAL:	1,977,400
206-336-71500	Payroll Taxes - FICA	155,000
206-336-71600	Health & Life Insurance	268,500
	HRA. FSA, & HSA Admin Fees	3,000
	Medical Insurance	150,000
	Dental & Vision Insurance	25,000
	STD/LTD	12,000
	Life Insurance	6,000
	Medical Opt Out Credit	5,000
	Medicare Reimbursement	2,500
	HSA Funding	40,000
	Dependent Care FSA	20,000
	HRA Reimbursement	5,000
	GL # FOOTNOTE TOTAL:	268,500
206-336-72200	Pension Plan	181,500
206-336-72500	Clothing Allowance	22,500
	Full Time Members (19)	19,000
	Repairs/Alterations	3,500
	GL # FOOTNOTE TOTAL:	22,500
206-336-72600	Retiree Health Care	82,800
	\$3,600 annually x 23 FTEs	82,800

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
206-336-72850	Food Allowance	12,600
	\$700 per 24-hour FTE's x 18	12,600
206-336-82500	Accounting & Audit Fees	17,000
206-336-82610	Legal Fees - Union Contract	10,000
	2026 Contract Negotiations	10,000
206-336-87000	Mileage	250
	Mileage	250
206-336-96100	Hazmat Fees	1,400
	Countywide Annual Membership to Receive coverage - Maintain the team.	1,400
206-336-96300	Continuing Education	137,900
	Dept wide training - general and advanced skills	30,000
	Professional Development - Officers	5,000
	Certifications and Memberships: Fire Inspector (7) & Fire Investigator (4)	10,000
	Professional Development - Training & Safety Section	6,000
	Fire Marshal NFPA Annual Code Conference	8,000
	Michigan Fire Inspectors Fall Conference (6 personnel)	8,500
	Michigan Fire Chiefs Conference	2,000
	Michigan Fire Inspectors Winter Conference (7 Personnel)	6,500
	New Fire Inspector certifications (1 Person)	1,000
	Fire Investigators Annual Conference (2 people)	3,900
	Tech Rescue rope training (9 Personnel)	12,000
	Tech Rescue Trench training (9 Personnel)	15,000
	Fire Department Training Network (Hands on training advanced engine and	17,000
	Firemanship (Hands on Training)	5,000
	Light and Fight (IFSI one day live fire training)	5,000
	Certified Fire Protection Specialist (1 person)	3,000
	GL # FOOTNOTE TOTAL:	137,900

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 338 - Maintenance

7 7.1.0. 7 7		
206-338-70200	Fire Maintenance Salaries	39,000
206-338-71500	Payroll Taxes - FICA	3,000
206-338-72200	Pension Plan	4,000
206-338-75100	Vehicle Maintenance	400
206-338-75300	Grounds Maint Equipment	5,400
	XMark Zero Turn Mower (20%)	3,000
	Equipment Trailer	2,400
	GL # FOOTNOTE TOTAL:	5,400
206-338-75700	Tools & Supplies	300
206-338-76000	Facility Supplies	11,000
	Plymovent exhaust hose and parts for apparatus - Replacing failing hose an	10,000
	Miscellaneous supplies as needed	1,000
	GL # FOOTNOTE TOTAL:	11,000
206-338-76600	Expendable Supplies	6,000
	Kitchen Supplies	1,000
	Bathroom Supplies	4,000
	Laundry Supplies	1,000
	GL # FOOTNOTE TOTAL:	6,000
206-338-86800	Fuel, Oil & Grease	1,200
	Propane	400
	Fuel for small engines	800
	GL # FOOTNOTE TOTAL:	1,200
206-338-92000	Water/Sewer	7,000
206-338-92100	Electric	30,000
206-338-92300	Heat	15,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
206-338-93100	Maintenance Services	48,080
	Trash Collection	800
	Fire Alarm Monitoring (Both stations)	2,500
	Window Cleaning	800
	Carpet Cleaning	1,200
	Cleaning Service	2,520
	Irrigation System Shutdown	150
	Annual Fire Suppression / Back flow Valve Testing	660
	Generator Servicing	1,000
	Pest Control	1,600
	Termite Remediation	350
	Sand Trap Servicing	4,500
	Systems Repair	12,000
	Asphalt Maintenance 5-1 and 5-2	20,000
	GL # FOOTNOTE TOTAL:	48,080
TOTAL APPROPRIATION	VS	170,380

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 340 - Fire Dept Operations

206-340-70500	Fire Pay - On Call	120,000
206-340-71500	Payroll Taxes - FICA	3,000
	1.45 % of all wages. See HR	3,000
206-340-72200	Pension Plan	27,500
	10% of all wages	27,500
206-340-72800	Supplies	3,000
	Office supplies (Most items moved to 206-338-72800 Maintenance Supplie	3,000
206-340-75500	EMS Supplies	12,000
	Expendable items and supplies (bandaging, B/P cuffs, Suction units, iGels,	12,000
206-340-75700	Tools & Supplies	4,500
	Typical shop tools for vehicle maintenance and those carried on vehicles.	4,500
206-340-76000	Training Supplies	4,500
	Materials for simulations and props.	4,500
206-340-76100	Public Education	15,000
	Educational & PR materials (plastic fire helmets, coloring books, pamphlets	5,000
	Public Education Trailer (Display materials, TV for kids to watch fire safety v	10,000
	GL # FOOTNOTE TOTAL:	15,000
206-340-80900	Computer Operations	149,950
	Annual Desktop Rotational Replacement - 3 @ \$2,500	7,500
	Support for various software programs (First Due, Lexipol, Vector Solutions,	54,000
	Aunalytics Cloud Services (50% Gen 35% Fire 15% Building)	37,800
	Adobe Licensing and Support (5 Concurrent Users)	2,000
	Mobile Technology (Road Safety)	7,500
	Printers for both stations	2,500
	Secondary alerting system (Active 911)	250

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Hulu into both stations	1,800
	Metronet Internet House 1 (consolidated multiple blue lines into one)	10,000
	Supplies, Cable, Monitors, Camera's, Keyboards and Mice (12 New Display:	4,000
	BS&A Software - Dept. contribution	4,600
	GIS work for SOC and MABAS Mapping. \$85 X up to 60 hours	500
	Metronet Fiber Internet House 2	7,000
	Magic Plans mapping software used for fire investigation, preplanning and t	500
	iPad replacements	10,000
	GL # FOOTNOTE TOTAL:	149,950
206-340-85100	Radio Maintenance	1,500
	Pager batteries, belt clips & knobs	500
	Unspecified repairs (Antennas, base radios, UPS units)	500
	Unspecified repairs (Portable & mobile radios)	500
	GL # FOOTNOTE TOTAL:	1,500
206-340-85300	Telephone	10,360
	Phones system and related repairs	2,000
	AT&T First Net for designated personnel	1,100
	Monthly rebate for those who use ther own phone	300
	AT&T First Net mobility for vehicles	6,960
	GL # FOOTNOTE TOTAL:	10,360
206-340-86700	Vehicle Operations	131,118
	Annual PM services - Large Fire Apparatus (5)	15,000
	PM service, Small Vehicles (6)	6,144
	Annual pump test certifications	2,100
	Annual Aerial Ladder Testing	3,360
	Annual Ground Ladder Testing - 392 feet	2,040
	Annual Hose Testing - 16,000 feet	6,384
	Annual weights	90

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Unscheduled repairs to all vehicles	96,000
	GL # FOOTNOTE TOTAL:	131,118
206-340-86800	Fuel	45,000
	Fuel	45,000
206-340-87100	Physical Exams	40,700
	24-hour shift personnel (18 @ \$800)	14,400
	Day Staff (4 @ \$800)	3,200
	POC's (25 @ \$800)	20,000
	Anual Flu Innoculations	600
	Other injuries or testing, including new employee	2,500
	GL # FOOTNOTE TOTAL:	40,700
206-340-87200	New Hire Expenses	10,000
	Advertisting	5,000
	Pre-Employment Screening	5,000
	GL # FOOTNOTE TOTAL:	10,000
206-340-91200	General Insurance	151,800
	Vehicles, Liability & Property	41,800
	VFIS Insurance	20,000
	Workers Compensation	90,000
	GL # FOOTNOTE TOTAL:	151,800
206-340-93200	Fire Dept Maintenance	37,630
	Sewer Connection Fees	37,630
206-340-93300	Equipment Maintenance	18,300
	SCBA Annual Testing	3,500
	General SCBA repairs	750
	Annual testing: Holmatro hydraulic tools	1,800
	Hydraulic tool repairs - estimated	1,000
	Air compressor quarterly air quality testing	1,500

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Repairs: Air monitors, saws, hand tools, fans, blowers	4,000
	SCBA Batteries	250
	SCBA Bottle Hydro Test - due every 5 years.	5,500
	GL # FOOTNOTE TOTAL:	18,300
206-340-97009	Equipment	72,500
	TIC Batteries, Flashlights, repair broken hand tools, axes, NY Hooks, Traffic	8,500
	Metro Rescue Team Equipment (Repair broken and worn out equipment, ou	5,000
	Replacement fire hose (replacing failed hose)	14,000
	Replacement intakes (5 apparatus X 2 intakes per apparatus at \$4500/ea.)	45,000
	GL # FOOTNOTE TOTAL:	72,500
TOTAL APPROPRIATIONS		858,358
ESTIMATED REVENUES - FUND 206		3,957,000
APPROPRIATIONS - FUND 206		3,895,588

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 207 - Police

Dept 000 - General

### ESTIMATED REVENUES

207-000-40000	Carryover	355,650
207-000-40300	Current Property Tax Levy	1,250,000
207-000-57200	Liquor License Fees	30,000
207-000-60600	General Ordinance Violations	500
207-000-63300	FALSE POLICE ALARM FINES	5,000
207-000-64100	Ordinance Violations-8th District Court	6,500
207-000-66500	Interest Earned	55,000
207-000-66708	Rental Housing Inspection Applications	1,000

TOTAL ESTIMATED REVENUES 1,703,650

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 301 - Police Contract/Ordinance Enforcement

207-301-70200	Salaries	99,000
207-301-71500	Payroll Taxes - FICA	8,000
207-301-72200	Pension Plan	10,000
207-301-72800	Supplies	1,800
	Uniforms	1,000
	PPE	300
	Tools, Fasteners, other field supplies	500
	GL # FOOTNOTE TOTAL:	1,800
207-301-75100	Vehicle Maintenance	1,500
207-301-80200	Protection Contract - KC	1,570,000
207-301-80600	IT Services	400
	AT&T Mobile (50%)	300
	LexisNexis E-Citation Support & Maintenance (50%)	100
	GL # FOOTNOTE TOTAL:	400
207-301-82500	Accounting & Audit Fees	5,000
207-301-96300	Contracted Services	5,450
	Junk Removal	5,000
	Securing Dangerous Structure/Bldg (50%)	250
	Mowing Services	200
	GL # FOOTNOTE TOTAL:	5,450
207-301-97000	Capital Outlay	2,500
	Road Sign Upgrades	2,000
	Additional Road Signs	500
	GL # FOOTNOTE TOTAL:	2,500
TOTAL APPROPRIATIONS		1,703,650

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
ESTIMATED REVENUES - FUND	207	1,703,650
APPROPRIATIONS - FUND 207		1,703,650

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 211 - Fire Equipment

Dept 000 - General

### ESTIMATED REVENUES

211-000-40000	Carryover	139,345
211-000-40300	Current Property Tax Levy	410,000
211-000-66500	Interest Earned	10,000
TOTAL FOULANTED DEV	ENUIEO	

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 344 - Expenditures		
Dept 344 - Experiorures		
APPROPRIATIONS		
211-344-76600	Personal Protective Equipment	79,000
	PPE (Personal Protective Equipment) 2nd set (rotating 10 yr, per NFPA)	72,000
	Repair and maintenance of turnout gear (Fire Service Management)	5,000
	Technical rescue team member equipment	2,000
	GL # FOOTNOTE TOTAL:	79,000
211-344-82500	Accounting & Audit Fees	4,000
211-344-97600	Capital Outlay/Vehicle	288,345
	Remaining 25% of new fire engine	248,345
	New fire engine equipment outfitting / shelving / radios etc.	40,000
	GL # FOOTNOTE TOTAL:	288,345
211-344-98000	Capital Outlay/Equipment	188,000
	20% Matching grant for SCBA replacement. Cooperative grant with Comsto	98,000
	New mobile radios (Dual Band VHF and 800Mhz) (9 Tech Team Members)	90,000
	GL # FOOTNOTE TOTAL:	188,000
TOTAL APPROPRIATION	S	559,345
ESTIMATED REVENUES -	FUND 211	559,345

APPROPRIATIONS - FUND 211

559,345

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 213 - Fire Capital

Dept 000 - General

### **ESTIMATED REVENUES**

213-000-40300	Current Property Tax Levy	270,000
213-000-66500	Interest Earned	24,000
TOTAL ESTIMATED REV	'ENUES	294,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 344 - Expenditures		
APPROPRIATIONS		
213-344-98100	Capital Outlay/Facilities	65,000
	VHF Bi-Directional Antennas for 5-1 and 5-2	65,000
TOTAL APPROPRIATIONS		65,000
ESTIMATED REVENUES - FUND	213	294,000
APPROPRIATIONS - FUND 213		65,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 247 - SoDA (South Drake Rd Corridor Imp. Auth)

Dept 000 - General

### ESTIMATED REVENUES

247-000-40400	Current Real Property Tax	71,336
247-000-66500	Interest Earned	2,000
TOTAL ESTIMATED REV	'ENUES	73,336

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

### Dept 728 - Economic Development

247-728-70300	Salary-Staff	2,600
	Legal Office	2,600
247-728-71500	Payroll Taxes - FICA	210
247-728-72200	Pension Plan	260
247-728-82500	Accounting & Audit Fees	2,000
247-728-93300	Repairs/Maintenance	7,500
247-728-97500	Capital Outlay/Obligated Projects	40,000
TOTAL APPROPRIATION	IS	52,570

ESTIMATED REVENUES - FUND 247	73,336
APPROPRIATIONS - FUND 247	52,570

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 248 - DDA (Downtown Development Authority)

Dept 000 - General

### **ESTIMATED REVENUES**

248-000-40000	Carryover	110,217
248-000-40400	Current Real Property Tax	236,000
248-000-66500	Interest Earned	3,000
TOTAL ESTIMATED DEV	/ENLIEC	240 217

TOTAL ESTIMATED REVENUES 349,21/

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 728 - Economic Development

248-728-70300	Salaries-Staff	4,600
	Planning	2,000
	Attorney	2,600
	GL # FOOTNOTE TOTAL:	4,600
248-728-71500	Payroll Taxes - FICA	360
248-728-72200	Pension Plan	460
248-728-72800	Supplies	500
248-728-73000	Postage	500
248-728-80100	Community Events	2,050
	Tree Lighting Ceremony	1,000
	Music in the Park	1,050
	GL # FOOTNOTE TOTAL:	2,050
248-728-80800	Consultants	50,000
	Traffic Consultant, Road Design Engineering_Atlantic	20,000
	Traffic Consultant, Road Design_Parkview/Millards	20,000
	Zoning Amendments	10,000
	GL # FOOTNOTE TOTAL:	50,000
248-728-82500	Accounting & Audit Fees	2,000
248-728-82600	Legal Fees	500
248-728-92000	Water	300
248-728-92100	Electric	600
248-728-93300	Repairs and Maintenance	27,000
	Banner Rotation/Storage	3,000
	Lawn Care and Maintenance	18,000
	Millards Way Snow Removal	1,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	Stadium Dr Sidewalk Snow Removal	2,000
	Property Maintenance	3,000
	GL # FOOTNOTE TOTAL:	27,000
248-728-96250	Outdoor Decorations	8,500
248-728-97500	Capital Outlay/Obligated Projects	150,000
	Facade Improvement Grant Program	10,000
	Demo buildings 6227 Stadium	40,000
	9th Street sidewalk Meridan to Stadium_east	100,000
	GL # FOOTNOTE TOTAL:	150,000
248-728-97600	Capital Outlay/Land Acquisition	101,847
	Acquisition	10,000
	6227 Stadium Drive payment	91,847
	GL # FOOTNOTE TOTAL:	101,847
TOTAL APPROPRIATIONS		349,217
ESTIMATED REVENUES - FUND	248	349,217
APPROPRIATIONS - FUND 248		349,217

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	•	-
Fund 249 - Building		
Dept 000 - General		
ESTIMATED REVENUES		
249-000-40000	Carryover	107,485
249-000-47600	Building Permits	118,000
249-000-47800	Mechanical Permits	27,000
249-000-47900	Plumbing Permits	12,000
249-000-48000	Electrical Permits	27,000
249-000-49000	Annual Permits	1,100
249-000-60300	Address Signs and Printing	500
249-000-60700	Plan Review	10,000
249-000-60701	Building Inspections	35,000
249-000-61900	Electrical Inspections	25,000
249-000-62000	Mechanical Inspections	26,000
249-000-63000	Plumbing Inspections	16,000
249-000-66501	Interest on Investments	3,500
TOTAL ESTIMATED REVE	ENUES	408,585
APPROPRIATIONS		
249-000-90000	Cell Phone Reimbursement	2,700
	Building Department Cell Phone Reimbursement (5)	2,700

TOTAL APPROPRIATIONS

2,700

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 371 - Building Department

249-371-70200	Salaries	235,000
249-371-71500	Payroll Taxes - FICA	18,000
249-371-72200	Pension Plan	24,000
249-371-72500	Clothing Allowance	500
	Building Official	500
249-371-72800	Supplies	500
249-371-73000	Postage	1,000
	Expired permit notices and general correspondence	1,000
249-371-75100	Vehicle Maintenance	5,760
	Car Wash Subscription (\$30/month)	360
	Bldg Official Fuel	3,200
	OE Fuel	2,000
	Oil Changes	200
	GL # FOOTNOTE TOTAL:	5,760
249-371-80500	IT Services	23,080
	LexisNexis Support & Maintenance (OE: 50% BLD, 50% POLICE)	100
	AT&T Mobile (OE: 50% BLD, 50% POLICE) plus Building Official	800
	Adobe Acrobat Pro	500
	Cognito Forms (60% - Split w/ General Fund)	1,080
	Aunalytics (\$1,350/month)	16,200
	BS&A building.net	4,400
	GL # FOOTNOTE TOTAL:	23,080
249-371-81000	Building Inspector	8,000
	Backup for Building Official	8,000
249-371-81100	Electrical Inspector	26,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
040 074 04000	Machanical Incorpora	00.000
249-371-81200 249-371-81300	Mechanical Inspector	26,000
	Plumbing Inspector Plan Review	19,000
249-371-82000		10,000
249-371-82500	Accounting & Audit Fees	5,000
249-371-87000	Mileage	200
249-371-95800	Education/Dues	3,595
	Metro Building Inspectors Association Membership	130
	Code Officials Conference of Michigan (COCM) Membership, Conference	1,800
	Home Builders Association of SW MI (HBA) Dues	615
	MADCAD Code Library Access through NMCOA	450
	NMCOA Annual Membership	100
	Drone training	500
	GL # FOOTNOTE TOTAL:	3,595
249-371-96300	Contracted Services	250
	Securing Dangerous Structure/Bldg (50%)	250
TOTAL APPROPRIATIONS		405,885
ESTIMATED REVENUES - FUND	249	408,585
APPROPRIATIONS - FUND 249		408,585

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 485 - Sewer

Dept 000 - General

### ESTIMATED REVENUES

485-000-56800	Other Grants	332,000
	KPS Contribution to Chime Street Construction	332,000
485-000-62800	Benefit Fees	150,000
485-000-64000	Surcharge	550,000
485-000-64400	Parcel Fee/Front Foot Fee	65,000
485-000-66501	Interest on Investments	60,000
485-000-66600	Special Assessment Interest	10,000
485-000-67900	Special Assessment Principal	50,000
485-000-69600	Debt Proceeds	8,346,000
TOTAL COTIMATED DEV	/FNUEC	0.500.000

TOTAL ESTIMATED REVENUES 9,563,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Dept 536 - Sewer and Water

### **APPROPRIATIONS**

485-536-70200	Salaries/Clerical	129,000
485-536-71500	Payroll Taxes - FICA	10,000
485-536-72200	Pension Plan	14,000
		·
485-536-76100	Public Education	10,000
485-536-80800	Audit Fees	5,000
485-536-80900	IT Tools and Supplies	6,600
	Laserfiche	1,600
	GPS Equipment	5,000
	GL # FOOTNOTE TOTAL:	6,600
485-536-81000	Legal Fees	26,000
	Bond Counsel	25,000
	Recording Fees	1,000
	GL # FOOTNOTE TOTAL:	26,000
485-536-82000	Engineering Fees	200,000
	Funding Applications & Procurement	50,000
	Rate Study, Financial Policy, and Ordinance Review	75,000
	Sanitary Sewer Expansion Contributions in Aid	75,000
	GL # FOOTNOTE TOTAL:	200,000
485-536-82000.N8THSA	N. 8th St. Engineering Fees	123,000
	Eng Design, 8th St Sanitary, W Main to KL Ave	123,000
485-536-82000.SANPH2	Sanitary Sewer Phase 2	150,000
	Engineering	150,000
485-536-82100	Professional Fees	92,000
	KRWWC Dues	12,000
	Municipal Finance Advisors	80,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
	GL # FOOTNOTE TOTAL:	92,000
485-536-95800	EDUCATION/DUES	2,000
485-536-96400	Construction Costs	20,000
	Operational Necessities	20,000
485-536-96400.CHIMES	Construction Costs	949,300
	Construction (Partner w/ KPS)	949,300
485-536-96400.SANPH1	Construction Costs	7,600,000
	Contract A Construction	4,000,000
	Contract B Construction	3,600,000
	GL # FOOTNOTE TOTAL:	7,600,000
485-536-96400.SAWSRV	Construction Costs	410,000
	Lift Station - Design	350,000
	Cleaning & Televising (In House Condition Assessments)	55,000
	Easement Maintenance (In House)	5,000
	GL # FOOTNOTE TOTAL:	410,000
485-536-96400.WM7TO8	Construction Costs	140,000
	Lounsbury Construction	140,000
	F&V Eng Fees	
TOTAL APPROPRIATIONS		9,886,900

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 906 - General Tw	p Operations	
APPROPRIATIONS		
485-906-99100	Debt Service	100,000

TOTAL APPROPRIATIONS

100,000

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
Dept 931 - Revenue		
ESTIMATED REVENUES		
485-931-69910	Transfer in from Road Fund	500,000
TOTAL ESTIMATED REVENUES		650,000
ESTIMATED REVENUES - FUND	485	10,213,000
APPROPRIATIONS - FUND 485		9,986,900

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET

Fund 486 - Water

Dept 000 - General

### **ESTIMATED REVENUES**

486-000-40000	Carryover	56,300
486-000-66501	Interest on Investments	40,000
486-000-66600	Special Assessment Interest	5,000
486-000-67900	Special Assessment Principal	30,000
TOTAL ESTIMATED REV	FNIIFS	131 300

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
OL HOTIDEN	DECOMITION	2020 REGOT II TENDED DODGET
Dept 536 - Sewer and Water		
·		
APPROPRIATIONS		
486-536-70200	Salaries/Clerical	47,000
486-536-71500	Payroll Taxes - FICA	4,000
486-536-72200	Pension Plan	5,000
486-536-75700	Tools & Supplies	1,000
486-536-80800	Accounting and Audit Fees	5,000
486-536-80900	IT Tools and Supplies	800
	Laserfiche	800
486-536-82000	Engineering Fees	5,000
	General Eng	5,000
486-536-82100	Professional Fees	52,500
	KRWWC Annual Dues	12,500
	Ordinance Update & Financial Policy (In House)	40,000
	GL # FOOTNOTE TOTAL:	52,500
486-536-96400.WM7TO8	Construction Water Main 7th to 8th	11,000
TOTAL APPROPRIATIONS		131,300
<b>ESTIMATED REVENUES - FUN</b>	ID 486	131,300

APPROPRIATIONS - FUND 486

131,300

GL NUMBER	DESCRIPTION	2025 RECOMMENDED BUDGET
ESTIMATED REVENUES - A	ALL FUNDS	27,859,537
APPROPRIATIONS - ALL FUNDS		27,322,259
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		537,278

### OSHTEMO CHARTER TOWNSHIP KALAMAZOO COUNTY, MICHIGAN

# EXCERPT OF MINUTES OF REGULAR MEETING OF THE OSHTEMO CHARTER TOWNSHIP BOARD HELD ON NOVEMBER 12, 2024, REGARDING GENERAL FUND BUDGET, FIRE FUND BUDGET, POLICE FUND BUDGET, AND ROAD MAINTENANCE AND IMPROVEMENT BUDGET

A meeting of the Oshtemo Charter Township Board was held in person at 7275 West Main Street, Kalamazoo, MI 49009 on November 12, 2024, commencing at 5:30p.m.

### **Members Present:**

### **Members Absent:**

The Township Supervisor announced that the next item of business would be the public hearing on the proposed 2025 General Fund Budget, including the Fire Fund Budget, Lighting Fund Budget, Police Fund Budget, and Road Maintenance and Improvement Fund Budget for Oshtemo Charter Township.

The Township Clerk reported that notice of the public hearing had been published in the Kalamazoo Gazette, a newspaper of general circulation within the Charter Township, on October 31, 2024, and on November 7, 2024. An affidavit of the foregoing publications are attached hereto.

Reference was made to the budget document which stated that the total 2025 General Operations Budget for Oshtemo Charter Township- including special assessment levies- will be approximately \$27,322,259.00. The cost and expenses of the General Fund operations for 2025 will be approximately \$6,642,704.00,

The Budget for the Police Fund (for Police Protection, Parking Enforcement, and Ordinance Enforcement) for the fiscal year commencing January 1, 2025, is approximately \$1,703,650.00 includes \$1,281,220.00 to be raised by the special assessment levy, court judgments, and miscellaneous income.

The Budget for the Fire Fund for the fiscal year commencing January 1, 2025, is approximately \$4,539,311.00 which includes \$2,871,075.00 (Fire SAD No. 1) and \$1,668,236.00 (Fire SAD No. 2) to be raised by special assessment and revenue carryover.

The Budget for the Road Maintenance and Improvement Fund for the fiscal year commencing January 1, 2025, is approximately \$1,950,500.00 of which \$1,415,000.00 is to be raised by a 1.25 mill levy against the assessed valuation of the Township Property.

The general levy of  $\underline{1.5}$  mills against the taxable property within the Township will raise \$1,690,000.00.

The Township Supervisor then asked for comments from persons present at the hearing.

(No public comments were made and the following Resolution was then presented by the Township Attorney for consideration and adoption by the Township Board.)

### GENERAL OPERATIONS BUDGET APPROPRIATIONS ACT AND MILLAGE RESOLUTION

WHEREAS, in accordance with law and statute a General Operations Budget has been prepared by the Township Supervisor and submitted to the Township Board covering the 2025 fiscal year of the Township in the total amount of \$27,322,259.00 for General Operations, comprised of the Police Fund Budget of \$1,703,650.00; the Fire Fund Budget of \$4,539,311.00; the Road Maintenance and Improvement Fund Budget of \$1,950,500.00; and General Operations Budget of \$6,642,704.00; and

WHEREAS, it has tentatively been determined by the Township Board to levy <u>1.5</u> mills against the taxable real and personal properties within the Township to raise the sum of \$1,690,000.00 of said total budget; and

WHEREAS, notice was published in the Kalamazoo Gazette of a hearing upon said Budget and the levy of 1.5 mills for charter millage and 1.25 for the road millage, on October 31, 2024, and on November 7, 2024, scheduling a hearing for this time and date upon the same and describing where said Budget may be reviewed by the public; and

WHEREAS, a public hearing has been held as scheduled in accordance with such notice and all persons given an opportunity to be heard upon said Budgets and levies; and

WHEREAS, as a result of the foregoing, it appears reasonable and proper to approve a total General Operations Budget in the amount of \$27,322,259.00 including the aforementioned Fire

Fund, Police Fund special assessment levies, a Road Maintenance and Improvement Fund levy, and to approve a general charter levy of <u>1.5</u> mills.

### NOW, THEREFORE, BE IT RESOLVED as follows:

- 1. That the General Operations Budget for the Charter Township of Oshtemo for the 2025 fiscal year of the Township, commencing on January 1, 2025, in the total amount of \$27,322,259.00- including \$6,642,704.00 for general Township operations, Police Fund budget of \$1,703,650.00 (which includes \$1,281,220.00 from special assessment levy, court judgments, and miscellaneous income); Fire Fund Budget of \$4,519,933.00 (which includes \$4,539,311.00 from special assessment levy); and a Road Maintenance and Improvement Fund of \$1,950,500.00 (which includes \$1,415,000.00 from special assessment levy)- is adopted.
- 2. The Fire Fund and Police Fund special assessment levies are hereby approved and confirmed as reasonable and proper and shall be placed on the December 2024 notices to taxpayers in the Township and collected with said taxes.
- 3. The Road Maintenance and Improvement Fund levy in the amount of 1.25 mills is hereby approved and confirmed as reasonable and proper and shall be placed on the December 2024 notices to taxpayers in the Township and collected with said taxes.
- 4. That a general tax levy in the amount of <u>1.5</u> mills against the taxable real and personal properties within the Township be hereby approved and confirmed to be collected with the tax statement delivered to taxpayers in the Township in December of 2024 to defray a portion of the foregoing budget.
- 5. That the Township Clerk be hereby directed to report the foregoing tax levy to the Township Supervisor forthwith, and that the Township Supervisor, in turn, be hereby directed to

deliver certified copies of this Resolution to the Clerk of the County of Kalamazoo for presentation
to the County Board of Commissioners at its subsequent annual meeting.
Motion was made by, seconded by, to adopt the foregoing Resolution.
Upon roll call vote the following voted "Aye":
The following voted "Nay":
The following were Absent:
The following Abstained:
The Moderator declared the motion carried and the Resolution duly adopted.
Dusty Farmer, Clerk OSHTEMO CHARTER TOWNSHIP

\* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \* \*

### **CERTIFICATE**

Dusty Farmer, the duly elected and acting Clerk of Oshtemo Charter Township, Kalamazoo County, Michigan, hereby certifies that the foregoing is a true and correct copy of an Excerpt of the Minutes of a regular meeting of the Oshtemo Charter Township Board held on November 12, 2024, at which a quorum was present.

Dusty Farmer, Clerk
OSHTEMO CHARTER TOWNSHIP

### OSHTEMO CHARTER TOWNSHIP KALAMAZOO COUNTY, MICHIGAN

### RESOLUTION REGARDING 2025 ROUTINE EXPENDITURES AND PURCHASES

WHEREAS, in accordance with Michigan statute, a Budget was prepared and approved on November 12, 2024, for the 2025 fiscal year of Oshtemo Charter Township; and

WHEREAS, the Budget was prepared by "line item," but approved by function, and affairs and the payment of routine bills and the initiation of routine purchases, it is necessary that these be accomplished by the Township officers subject to Township Board ratification.

### IT IS THEREFORE RESOLVED AS FOLLOWS:

- 1. The Township Supervisor, Clerk, and Treasurer are hereby authorized to amend the line item budgeted amounts without Township Board prior approval, so long as the total budgeted revenues and expenditures of each fund for the fiscal year are not exceeded, and the Township's purchases are made in accordance with the Township's Purchasing Policy.
- 2. The Township Supervisor, Clerk, and Treasurer are hereby authorized to initiate purchases for the benefit of the Township in accordance with the Township's Purchasing Policy last amended by the Township Board on February 28, 2023.
- 3. The payment of reoccurring routine (i.e., regularly incurred) Township expenses are hereby authorized, and said disbursements may be made by the Township prior to Township Board approval of same, provided that said disbursements are within budget appropriations and no controversy or disagreement exists as to the amount or recipient of such disbursements.

Motion was made by	, seconded by	, to adopt the
foregoing Resolution.	-	_

Upon roll call vote the following voted "Aye":
The following voted "Nay":
The following were Absent:
The following Abstained:
The Moderator declared the motion carried and the Resolution duly adopted.
Dusty Farmer, Clerk OSHTEMO CHARTER TOWNSHIP
*********
<u>CERTIFICATE</u>
Dusty Farmer, the duly elected and acting Clerk of Oshtemo Charter Township, Kalamazoo County, Michigan, hereby certifies that the foregoing is a true and correct copy of an Excerpt of the Minutes of a regular meeting of the Oshtemo Charter Township Board held on November 12, 2024, at which a quorum was present.
Dusty Farmer, Clerk OSHTEMO CHARTER TOWNSHIP

### Memorandum

Date: 12 November 2024

To: Township Board

From: Sara Feister, Human Resources Director

**Subject:** 2025 Employee Benefit Package



### **Objective**

To summarize the 2025 Employee Benefit offerings for Board consideration.

### **Proposed Motion:**

I move to approve the 2025 Employee Benefit Package.

### Background

The Township provides a comprehensive benefit package to employees. The Township works closely with Nulty as our agent for most of the benefits provided. Annually, typically in October, the renewal of benefit plans is discussed with Nulty. Subjects discussed include suggested vendor changes, rate impacts, regulatory compliance, and evaluation of offerings.

### **Summary of 2025 Employee Benefit Package**

- ❖ Medical Insurance (Blue Cross Blue Shield of Michigan)
  - o High Deductible Health Plan (HDHP)
    - 13.88% increase to premiums
    - Deductible increasing from \$3,200/\$6,400 to \$3,300/\$6,600
    - Out of Pocket Limit increasing from \$3,200/\$6,400 to \$3,300/\$6,600
  - Traditional Health Plan
    - 13.52% increase to premiums
    - Office Visit Co-Pay decreasing from \$40.00 to \$30.00
  - o In Lieu of Medical Insurance Credit
    - \$45.00 per pay period per employee
    - No structure changes
  - o Medicare Reimbursement
    - Township reimburses 80% of Medicare cost for employees & spouses over the age of 65
- Health Savings Account for employees enrolled in the HDHP (Kushner)
  - o Requesting Board approval to fund employee's HSA \$1,650/\$3,300 (50% of the deductible amount, which is proportional to 2024 funding)
- \* Health Reimbursement Arrangement for employees enrolled in the Traditional Health Plan (Kushner)
  - No structure changes
  - o HRA will reimburse \$1,500/\$3,000 of the deductible (same as past years)
- Dental Insurance (Delta Dental)
  - o 8.00% increase to premiums
  - No structure changes
- ❖ Vision Insurance (Delta Vision/VSP Network)
  - o 7.00% increase to premiums
  - No structure changes
- ❖ Short- & Long-Term Disability Insurance (NIS/Kansas City Life)
  - No increase
  - No structure changes
- Employer Sponsored Life/AD&D Insurance (Colonial Life)
  - No increase
  - No structure changes

- ❖ Long Term Care Insurance (UNUM)
  - No increase
  - o No structure changes
- ❖ Dependent Care Flexible Spending Account (Kushner) New Benefit
  - o Requesting funding of up to \$5,000 per eligible employee on a reimbursement basis through Kushner
- Worker's Compensation (Accident Fund)
  - o Increase amount is unknown and pending annual claim audit (2024 increase was \$17,124)
  - No structure changes
- ❖ Firefighter Supplemental Insurance (VFIS)
  - O Unknown amount of increase, if any (there was no increase in 2024)
  - No structure changes
- \* Retiree Health Care Savings Plan (MERS)
  - o \$3,600 annual employer contribution
  - No structure changes
- ❖ 401(a)/457(b) Retirement Plan (Greenleaf Trust)
  - Requesting an increase from 4.00% employer contribution & 4.00% employer match to 5.00% employer contribution & 5.00% employer match
- Employee Assistance Program (currently Kansas City Life, moving to Pine Rest in 2025)
  - o Currently a free program under our STD/LTD carrier
  - o 2025 annual cost is approximately \$2,125 (\$27.00 per employee plus a \$100 annual fee)
  - o More information on program available by request

### **Employee Paid Benefits**

- ❖ Medical Flexible Spending & Limited Purpose Flexible Spending Accounts
  - No structure changes
- Supplemental Insurance (currently AFLAC, moving to Colonial Life in 2025)
  - o Able to offer increased benefits with little to no impact on premium rates
- ❖ Additional Life/AD&D Insurance (Colonial Life)
  - o No increase except for age related increases

### **Insurance Quoting Information**

The census that employers complete annually is what the insurance carriers use to produce quotes. The employer includes only benefit eligible employees on the census. The eligibility (minimum of 32 hours) is determined by the employer based on policies and/or Summary Plan Description. At Oshtemo Township, Paid On call Firefighters, Seasonal employees, & Part Time employees under 32 hours per week are exempt from health insurance benefits; therefore, these employees are not included on the census. When our census was completed this year, we had 53 eligible employees. Insurance companies use a 'look back' method when quoting, and employers generally need to sustain over 50 employees for at least 1 year to be considered a large group. This means that for medical, the carriers quoted us as a small group – under 50 employees – based on the last 12 months.

### **Information Provided**

- 1. 2024/2025 Benefit Package Cost Comparison
- 2. List of Eligible and Ineligible Expenses with the Section 125 Dependent Care Reimbursement Account

### **Core Values**

Sustainability, Integrity, Fiscal Stewardship, Professionalism

# 2024/2025 Benefit Package Cost Comparison

Description	2024 Carrier	2025 Carrier	2024 Actual Cost	2025 Quoted/Projected Cost	Percent Increase
Medical Insurance (employer pays 80%)	BCBSM	BCBSM	\$368,632.18	\$419,798.33	13.88%
Medical Opt Out	N/A	N/A	\$11,700.00	\$12,000.00	2.56%
Medicare Reimbursement	N/A	N/A	\$2,080.32	\$2,500.00	20.17%
Health Savings Account (HSA) Funding	Kushner	Kushner	\$65,600.00	\$70,000.00	6.71%
Health Reimbursement Arrangement (HRA) Funding	Kushner	Kushner	\$20,000.00	\$20,000.00	0.00%
Dental & Vision Insurance (employer pays 80%)	Delta Dental	Delta Dental	\$32,999.12	\$35,639.05	8.00%
Short & Long Term Disability	Kansas City Life	Kansas City Life	\$17,837.78	\$17,837.78	0.00%
Life Insurance/AD&D	Colonial Life	Colonial Life	\$5,200.42	\$5,200.42	0.00%
Long Term Care	UNUM	UNUM	\$6,544.74	\$6,544.74	0.00%
Dependent Care Flexible Spending Account (DCFSA) Funding	Kushner	Kushner	\$0.00	\$100,000.00	100.00%
Worker's Compensation	Accident Fund	Accident Fund	\$58,998.00	\$70,000.00	18.65%
Firefighter Supplemental Insurance	VFIS	VFIS	\$20,002.00	\$20,002.00	0.00%
Retiree Health Care Savings Plan	MERS	MERS	\$201,600.00	\$208,800.00	3.57%
401a/457b Retirement Account	Greenleaf Trust	Greenleaf Trust	8.00% of regular earnings	10.00% of regular earnings	2.00%
HRA, FSA, & HSA Administration Fees	Kushner	Kushner	\$3,425.33	\$3,425.33	0.00%
Employee Assistance Program	Kansas City Life	Pine Rest	\$0.00	\$2,125.00	100.00%

<sup>\*</sup>contingent on actual 2025 enrollments

<sup>\*</sup>estimate based on previous year

# List of Eligible and Ineligible Expenses with the Section 125 Dependent Care Reimbursement Account

Provided by Kushner & Company

Below, you will find a list and reimbursement information regarding many of the common requests we receive at Kushner & Company. Obviously we cannot list every item, but this guide should provide you with some additional knowledge regarding what is and is not eligible for reimbursement under Dependent Care reimbursement Accounts (DCRA). If you are enrolled in an FSA, HSA, or HRA, this list may not be applicable. Please see your plan's Summary Plan Description (SPD) for more details.

Should you have further questions about items or about an item that is not on the list, please feel free to contact us at FSA@kushnerco.com or 800-KUSHNER or 269-342-1700, ext. 213.

EXPENSE	IS THE EXPENSE REIMBURSABLE?	COMMENT AND SPECIAL RULES
After-school care or extended day programs (supervised activities for children after the regular school program)	Yes	Will qualify if used to enable the employee and spouse to be gainfully employed. These programs generally are not educational in nature. Their primary purpose is to care for children while parents are at work. However, educational expenses (e.g., tuition) won't qualify.
Agency fee	Yes	Will qualify if it is an expense that must be paid in order to obtain the related care. However, the fee should not be reimbursed until care is provided. Fees that are forfeited (e.g., because the employee selects a different provider) will not qualify.
Application fee	Yes	Will qualify if it is an expense that must be paid in order to obtain the related care. However, the fee should not be reimbursed until care is provided. Fees that are forfeited (e.g., because the employee selects a different provider) will not qualify.
Assisted living		See Custodial care and Elder care
Au Pair	Yes	Amounts paid to an au pair to care for a qualifying individual may qualify as dependent care assistance expenses. In addition, an up-front fee paid to employ the au pair may qualify as a child-care expense if it is an expense that must be paid in order to obtain the related care, but it should not be reimbursed until care is provided.
Babysitter (inside or outside participant's household)	Yes	Will qualify unless the babysitter is (1) under age 19 and is the employee's child, stepchild, or eligible foster child; (2) an individual for whom the employee or spouse can claim a deduction on IRS Form 1040; (3) the employee's spouse; or (4) a parent of the employee's under-age-13 qualifying child. However, the cost of a babysitter while an employee and spouse go out to eat is not normally a work-related expense and generally won't

qualify.	
Backup or emergency care Yes Will quali spouse to	ify if used to enable the employee and obe gainfully employed and other le conditions are met.
	ify if used to enable the employee and
· ·	, ,
	o be gainfully employed. These programs are not educational in nature. Their
1	ourpose is to care for children while
	are at work. However, educational
	s (e.g., tuition) won't qualify.
	ernight camp
	camp and Overnight camp
Chauffeur No	camp and Overnight camp
Child of employee under No See Rela	ativo
age 19, amounts paid to	
	ify only if neither the employee nor the
or over, amounts paid to spouse of also Relation	can claim an exemption for the child. See ative.
Child support payments No	
	penses are primarily educational in
dance, swimming, etc.) nature.	
	alify if charged separately from
	nt care expense. Small amounts may
	incidental to and inseparably a part of the
· ·	nt care (e.g., a T-shirt included with
preschoo	,
	ify only if (1) the primary purpose of the
	ne individual's well-being and protection;
	erson receiving the care is a qualifying
	I; and (3) the qualifying individual (other
	ualifying child under age 13) regularly
l ·	at least eight hours each day in the
· · ·	e's household. See also <b>Elder care</b> and <b>Id facility</b> .
	of a day camp or a similar program to
	a qualifying individual may qualify, even if
	camp specializes in a particular activity
	ocer or computers). But see <b>Overnight</b>
	eparate equipment or similar charges
· · · · · · · · · · · · · · · · · · ·	aptop rental fee for a computer camp)
, · ·	alify. Also, summer school expenses are
	ed primarily for education rather than for
	won't qualify. See <b>Tuition expenses</b> .
	t, depending on the circumstances, a day
	ay be considered a dependent
·	ter. See <b>Dependent care center.</b>
	ify if it is an expense that must be paid in
•	obtain the related care. However, the fee
	ot be reimbursed until care is provided. A
	hat is forfeited (e.g., because the
·	e selects a different provider) won't
qualify.	
	irement that at least eight hours per day

Elder Care	Yes	be spent in the employee's household in order for care provided outside the employee's household to qualify for reimbursement does not apply to a qualifying child under age 13, whether or not the qualifying child is incapable of self-care. Any care provided outside the household, however, must enable the employee and spouse to be gainfully employed, and other restrictions must still be met. See, for example, <b>Boarding</b> school and <b>Overnight camp</b> .  Will qualify only if (1) the primary purpose of the care is the individual's well-being and protection; (2) the person receiving the care is a qualifying individual; and (3) the qualifying individual (other than a qualifying child under age 13) regularly spends at least eight hours each day in the employee's household Elder day care will often qualify but around-the-clock care in a nursing
		home will not. See Custodial care.
Extended day care		See After-school care and Before-school care.
FICA and FUTA taxes of	Potentially	Will qualify if the overall expenses of the care
day-care provider	Data Call	provider qualify.
Food	Potentially	Won't qualify if charged separately from dependent care expense. Small amounts may qualify if incidental to and inseparably a part of the dependent care (e.g., lunch included with preschool care).
Hold-the-spot fee	Potentially	These are fees charged by a provider to "hold a spot" for a qualifying individual during a period when care is not needed (e.g., while an older child is home during a parent's maternity leave). Might qualify under the rules for indirect expenses if it must be paid in order to obtain care from the provider when care is needed again (e.g., when the parent returns to work). However, the fee should not be reimbursed unless and until care with the provider is resumed; if the child does not return to the same provider, the fee won't qualify. See also <b>Deposit</b> .
Housecleaning services, Household services, Housekeeper/Maid	No	Won't qualify where the housecleaning services do not have any component of child care as part of the duties. See also <b>Chauffeur</b> , <b>Security system</b> . Expenses for such services are likely to
		be closely scrutinized by the IRS.
Kindergarten	No	Such expenses are primarily educational in nature, whether half- or full-day, private or public school, state-mandated, or voluntary. But see  After-school care and Before-school care.
Long-term care expenses		See Custodial care and Elder care
Looking for work (care that enables the employee or spouse to look for work)	Yes	Will qualify if the person is actively looking for work. However, a person who does not find a job and has no earned income for the year will not be able to exclude the expenses from income.

Manage		MCH and Pforter than and and the first
Nanny	Yes	Will qualify to the extent that the amounts paid are attributable to the care of a qualifying individual
		and to household services attributable in part to
		care of a qualifying individual. See <b>Au pair</b> and
		Registration fees.
Nursery school		See Preschool/nursery school
Nursing home		See Elder care
Overnight camp	No	Expenses for overnight camps are not
Overnight camp	INO	employment-related expenses.
Parent of employee's	No	See also <b>Relative</b> .
under-age-13 qualifying	140	CCC diso itelative.
child, amounts paid to		
Part-time employment	Potentially	If the employee is required to pay for care on a
(payments to provider for	. otorition,	periodic (e.g., weekly or monthly) basis that
period when employee		includes both work and non-work days, payments
works part-time)		for periods that include both work and non-work
,		days will qualify in full. Otherwise, expenses must
		be allocated between work and non-work days.
Placement fees for finding	No	
a dependent care provider		
Prepaid fees for care	Yes	Won't qualify to the extent that the dependent care
		services have not been provided. Will qualify after
		the services to which the fees relate have been
		provided, if the services otherwise qualify as
		employment-related expenses. Full or partial
		payment for dependent care services at the time
		of registration (e.g., because a summer camp is
		popular) won't qualify until care is provided. Fees
		that are forfeited (e.g., because the employee
		selects a different provider) won't qualify. See
Preschool/nursery school	Yes	Deposit.
Registration fee	Potentially	Will qualify if the fee must be paid in order to
Negistration lee	roteritially	obtain care. However, the fee should not be
		reimbursed until care is provided. Fees that are
		forfeited (e.g., because the employee selects a
		different provider) won't qualify.
Relative, amounts paid to	Potentially	Will qualify unless the relative is (1) under age 19
, and a second		and is the employee's child, stepchild, or eligible
		foster child; (2) an individual for whom the
		employee or spouse can claim an exemption
		on IRS Form 1040; (3) the employee's spouse; or
		(4) a parent of the employee's under-age-13
		qualifying child.
Security system for the	No	The costs of a home security system to care for a
home	140	child are not the type of household services that
		Congress had in mind as qualifying for tax-favored
		treatment.
Self-employment, expenses	Yes	Will qualify to the extent that they are incurred for
incurred in connection with	1.00	dependent care.
Services provided outside	Yes	Will qualify if the services are for care, enable the
U.S.	. 55	employee and spouse to be gainfully employed,
	1	complete and appeared to be gain any employed,

		and otherwise meet the requirements for
		reimbursement, even if received from a foreign
		care provider who does not have and is not
		required to obtain a U.S. TIN.
Sick-child facility	Yes	Will qualify when incurred to enable the employee
	100	to go to work when the qualifying individual is ill—
		i.e., when the primary purpose is dependent care.
Sick employee (payments	Potentially	If the absence is considered short and temporary
to provider for periods	Totomany	and the caregiving arrangement requires the
when sick employee stays		employee to pay for care during the absence, then
home)		a payment for a period that includes the absence
,		will qualify for reimbursement in full; other
		absences generally won't qualify. An absence of
		up to two consecutive weeks is considered short
		and temporary; whether a longer absence
		qualifies will depend on facts and circumstances.
Spouse of employee,	No	See also Relative
amounts paid to		
Summer school	No	Such expenses are primarily educational in
		nature.
Transportation expenses	Potentially	Will qualify if for transporting a qualifying individual
		to or from a place where care is provided and the
		transportation is furnished by a dependent care
		provider. Otherwise, such expenses generally are
		not considered to be for care, but might qualify if
		part of the dependent care charge (i.e., if
		incidental to and inseparably a part of the dependent care). Note that the IRS closely
		scrutinizes child-care expenses involving foreign
		travel. For example, expenses have been
		disallowed for a grandmother's travel to the U.S.
		under suspicious circumstances.
Tuition expenses	No	Such expenses are primarily educational in
		nature. See After-school care and Before-
		school care.
Tutoring programs	No	Such expenses are primarily educational in
		nature.
Unemployment (care that		See Looking for –expenses incurred to enable
enables employee or		employee to look for work.
spouse to look for work)		
Vacation (payments to	Potentially	If the absence is considered short and temporary
provider for period when		and the caregiving arrangement requires the
employee is on vacation)		employee to pay for care during the absence, then
		a payment for a period that includes the absence
		will qualify for reimbursement in full. Other
Voluntoor work (care that	No	absences generally won't qualify.
Volunteer work (care that	No	Won't qualify if the volunteer work is unpaid or for
enables employee or spouse to volunteer)		nominal pay.
spouse to volunteer)		

### OSHTEMO CHARTER TOWNSHIP KALAMAZOO COUNTY, MICHIGAN

### **RESOLUTION REGARDING 2025 TOWNSHIP OFFICER COMPENSATION**

WHEREAS, MCL 42.6 and 41.95(3) state that the Township Board determines the salaries/compensation of Township Officers; and

WHEREAS, the Oshtemo Charter Township Board wishes to set its 2025 compensation schedule for its Officers.

### NOW, THEREFORE, IT IS HEREBY RESOLVED that:

- 1. That effective <u>January 1, 2025</u>, the salaries of the Township Supervisor, Township Clerk, and Township Treasurer will increase from the 2024 annual salary of <u>eighty-two thousand two hundred and eleven dollars and seventy-seven cents (\$82,211.77)</u> to <u>eighty-seven thousand one hundred and forty-four dollars and forty-eight cents (\$87,144.48).</u>
- 2. That effective <u>January 1, 2025</u>, the salaries of Township Trustees will increase from the 2024 annual salary of <u>three-thousand one hundred and seventy-one dollars</u> (\$3,171.00) to three-thousand three hundred and sixty-one dollars (\$3,361.00).
- 3. That effective January 1, 2025, the Township Trustees will be paid (in addition to their annual salary) one hundred and thirty dollars (\$130.00) per Township Board meeting, sixty-five (\$65.00) per half (1/2) day for committee meetings, and one hundred and thirty dollars (\$130.00) per full day for committee meetings in accordance with the Township Board Policy adopted November 15, 2022.

A motion was made by foregoing resolution.	, seconded by		to	adopt	the
Upon roll call vote the following	g voted "Aye":				
The following voted "Nay":					
The following were Absent:					
The following Abstained:					
The Township Supervisor declar	red the motion carried and	the Resolu	tion d	uly adopte	ed.
	Dusty Farmer, Clerk OSHTEMO CHART	ER TOWN	SHIP		
****	******	*			
	<u>CERTIFICATE</u>				
I hereby certify that the foregoing the Minutes of a meeting of the Oshtem at which meetingmembers were Minutes; that said meeting was held in Michigan.	no Charter Township Board present and voted upon to	d, held on <u>l</u> the same a	Nover as ind	nber 12, 2 licated in	2 <u>024,</u> said
	Dusty Farmer, Clerk OSHTEMO CHART	ER TOWN	SHIP		

# Oshtemo Fire Department Strategic Plan

2025 - 2027

Published November 12th, 2024

# Contents

Executive Summary	3
External Stakeholder Input	6
Oshtemo Charter Township	9
Mission Statement	9
Vision Statement	9
Core Values	9
Oshtemo Fire Department	10
Mission Statement	10
Vision Statement	10
Core Values	10
Organizational Critical Issues and Service Gaps	11
Organizational Improvement Exercise	11
SWOT Analysis	12
Strategic Plan	15
Year 2025 Strategy and Goals	15
Year 2026 Strategy and Goals	17
Year 2027 Strategy and Goals	18

### **Executive Summary**

The **Executive Summary** of the Oshtemo Fire Department Strategic Plan for 2025-2027 marks a significant milestone as the department's **first published strategic plan**. The authors adopted a "starting from scratch" approach, systematically establishing a structured framework to formalize various programs and initiatives that, while currently operational, exist informally, are vendor-managed, or rely on township administrative practices. The strategic plan's primary aim is to build a robust foundation by reviewing and enhancing internal processes, establishing policies, formalizing procedures, and providing comprehensive training to ensure consistency, accountability, and effectiveness across all service levels.

Developed with extensive community input and internal analysis, the plan centers on five essential pillars: Response, Training, Community Risk Reduction, Administration, and Maintenance. Each pillar represents a critical area of focus with specific goals, strategies, and measurable outcomes that collectively advance the department's mission to provide reliable, high-quality emergency services for Oshtemo Charter Township.

### **Key Elements and Decision Points**

### **Stakeholder Input and Community Needs**

Community feedback highlighted the need for improved response times, public education on fire safety, and support for enhanced staffing and equipment. In response, the Oshtemo Fire Department (OFD) aims to strengthen its community engagement, focusing on transparent communication and increased visibility of its specialized services, such as hazardous material response and technical rescue.

### Response

The department prioritizes efficient emergency responses, targeting 90th-percentile performance

in response times across all service types. This will be achieved through advanced dispatch technology, data-driven resource allocation, and increased staffing. These initiatives are expected to yield a 15% reduction in response times in 2025 and foster continuous improvement through quarterly reviews in 2026.

### **Training**

Enhancing personnel proficiency through innovative training methods, such as VR simulations, is a core goal. By establishing local partnerships and interdepartmental training sessions, OFD seeks to maintain high standards of readiness and skill across all levels. In 2027, joint training exercises with neighboring departments will standardize protocols, ensuring cohesive regional response capabilities.

### **Community Risk Reduction**

OFD is dedicated to proactive risk reduction through educational outreach and targeted fire safety inspections. The department plans to complete fire safety inspections of all commercial properties in 2025 and expand public education initiatives in schools in 2026. In 2027, OFD will establish a dedicated fire investigation unit to enhance fire prevention strategies through in-depth incident analysis.

### Administration

Operational efficiency and accountability are emphasized through streamlined administrative processes. By implementing a digital maintenance management system, OFD will ensure transparent tracking of equipment and facilities maintenance, while quarterly audits and performance reviews will support continuous improvement. In 2027, enhanced audit processes will uphold compliance with local and federal standards.

#### Maintenance

Sustaining a high level of operational readiness is essential. OFD's maintenance strategy includes a structured apparatus replacement schedule and proactive equipment management practices, ensuring reliability and safety. In 2027, a proactive maintenance team will be in place to oversee quarterly equipment checks, safeguarding OFD's capacity to respond effectively to emergencies.

### **Strategic Priorities and Goals**

The **2025–2027 Strategic Plan** sets forth a clear timeline for achieving these goals, beginning with foundational improvements in 2025 and advancing to interagency cooperation and operational innovation in 2027. Each program within the plan is assigned a dedicated leader and a backup, guaranteeing accountability and continuity.

### Conclusion

Through these initiatives, the Oshtemo Fire Department is committed to a future of enhanced public safety, operational resilience, and community partnership. This strategic plan provides a structured path forward, equipping OFD to adapt to the evolving needs of Oshtemo Charter Township while remaining steadfast in its mission of service excellence. This summary captures the vision of OFD's leadership and outlines a cohesive plan of action designed to engage the community and inspire confidence in the department's capacity to protect and serve.

### **External Stakeholder Input**

The strategic planning process for the Oshtemo Charter Township Fire Department (OFD) for FY2025–FY2027 incorporated valuable input from external stakeholders to ensure the department's goals align with community needs and expectations. The input was gathered through a public survey, the Strategic Planning Committee, and the Township Board, providing a comprehensive understanding of the community's expectations and priorities for the fire department's future.

A public survey distributed to 9,439 households within the township garnered 339 responses, representing a 3% response rate. Despite the relatively low participation, the survey achieved a 94% confidence level with a 5% margin of error, making it a reliable source of public sentiment. The survey revealed that residents generally trust and have confidence in the OFD's ability to respond to emergencies. Most respondents rated the department as professional, knowledgeable, and respectful, reflecting strong public approval of its core services. While many respondents were well aware of the department's primary services, such as fire suppression and emergency medical services (EMS), there was less awareness of specialized services like hazardous material response and technical rescue, highlighting an opportunity for the department to improve public education efforts in these areas.

The survey also indicated clear community expectations regarding response times. Many respondents expressed that they expect the fire department to arrive at an emergency scene within 5 to 10 minutes of placing a 9-1-1 call, highlighting the importance of maintaining and improving response time metrics to meet public expectations. Additionally, many residents were willing to support a millage increase if the funds were allocated to enhance the department's services, hire additional firefighters, upgrade equipment, and improve response capabilities.

The Strategic Planning Committee, which consisted of Oshtemo Township officials, fire department leadership, and representatives from the local community, played a crucial role in shaping the department's strategic goals. This committee included the Supervisor, Treasurer, Clerk, Fire Chief, Deputy Chief, union representatives, residents, and business owners. Their discussions highlighted the growing demands on the fire department, driven by Oshtemo's increasing population. In response, the committee emphasized the need for ongoing investments in personnel, equipment, and infrastructure to ensure the department can continue to meet these rising demands. Key priorities identified by the committee included expanding the workforce to reduce response times, upgrading fire apparatus and equipment to maintain operational readiness, and enhancing public education on fire prevention and emergency preparedness.

Following the committee's recommendations, the Township Board reviewed and approved the proposed strategic direction. The Board, comprising the Supervisor, Treasurer, Clerk, and Trustees, reinforced the committee's emphasis on maintaining high service delivery standards, improving community engagement, and ensuring the department's long-term sustainability through strategic investments. The Board's approval of the plan reflects the importance of aligning the department's future objectives with the expectations of local leadership and the community.

Informed by this external input, the Oshtemo Fire Department has identified several performance goals to guide its strategic initiatives. First, the department is committed to achieving 90th-percentile response time performance, addressing the community's demand for timely emergency responses by utilizing data-driven resource allocation and staff enhancements. The department will also expand its public education initiatives, addressing feedback from the community about the need for greater awareness of fire prevention and safety programs.

Additionally, ensuring that firefighters are highly trained and well-equipped remains a central priority, as community input highlighted the importance of maintaining the department's professional standards. Lastly, the department will improve communication strategies to foster stronger community relationships and ensure transparency in its operations and service delivery.

Overall, the external stakeholder input gathered through the public survey, Strategic Planning Committee and Township Board has been instrumental in shaping the Oshtemo Fire Department's strategic plan for FY2025–FY2027. By aligning its goals with the community's needs and expectations, the department is well-positioned to continue providing high-quality emergency services while adapting to the evolving demands of Oshtemo Charter Township.

### **Oshtemo Charter Township**

### **Mission Statement**

To advance the quality of life of all residents through a commitment to responsible growth, and value-driven municipal services that promote the relationships among economic vitality, environmental stewardship, and social equity.

### **Vision Statement**

A sustainable and innovative community built through a legacy of planned, responsible growth and rural preservation.

### **Core Values**

- Public Service
- Sustainability
- Innovation
- Professionalism
- Integrity
- Fiscal Stewardship

### **Oshtemo Fire Department**

### **Mission Statement**

To honorably serve our residents, visitors, and fellow firefighters by delivering services with respect, responsibility, and pride.

### **Vision Statement**

Empowering a professional fire department dedicated to excellence in safety and rescue, driven by our core values in serving our growing community.

### **Core Values**

- Respect
- Responsibility
- Pride
- Integrity
- Honor

# **Organizational Critical Issues and Service Gaps**

The Oshtemo Fire Department (OFD) comprehensively evaluated its operational effectiveness through two intelligence-gathering steps: the Organizational Improvement Exercise and a SWOT (Strengths, Weaknesses, Opportunities, and Threats) Analysis. These methods provided an in-depth understanding of internal and external factors affecting the department's ability to meet current and future demands.

# **Organizational Improvement Exercise**

The Organizational Improvement Exercise highlighted several critical strengths and weaknesses of the department, focusing on staff feedback and operational performance. Firefighters expressed a deep appreciation for the camaraderie and teamwork within the department. OFD fosters a supportive and positive work environment, contributing to high morale and job satisfaction. Leadership is noted as approachable and invested in professional development, which has bolstered the department's operational capacity.

However, several areas require urgent attention to improve overall departmental performance. One key issue is communication. Staff expressed concerns about inconsistent communication and conflicting directives from leadership, which has created confusion and hindered operational efficiency. Addressing this will require establishing more precise communication protocols and enforcing consistency across leadership ranks.

Another identified issue is the department's training and standards. At the same time, OFD has made commendable efforts to provide robust training opportunities; more structured and uniform training protocols are needed, especially for probationary firefighters. This training inconsistency has led to disparities in skill development and performance. Furthermore, the

department lacks formal leadership training for officers, essential to developing the next generation of leaders within OFD.

Facility and equipment upgrades were also identified as pressing issues. Both staff and leadership have noted that the current facilities are outdated and fail to meet modern safety and operational standards. These inadequacies extend to the condition of apparatus and training facilities. Without significant capital improvements, the department's ability to deliver effective service may be compromised.

## **SWOT Analysis**

The SWOT analysis conducted with 18 OFD members—including leadership and frontline staff—revealed further insights into the department's operational landscape.

## **Strengths**

OFD's primary strengths include its progressive staffing efforts, robust training programs, and high professionalism and dedication among its firefighters. The department's technical rescue team is highly capable, and the equipment used by the department is above average compared to neighboring departments. OFD has consistently demonstrated operational efficiency, as evidenced by its impressive Return of Spontaneous Circulation (ROSC) rates, placing it among the top-performing departments in the country for medical emergencies. The department's strong internal leadership and culture of continuous improvement have positioned OFD to meet the evolving demands of the fire service. The department is characterized by a young, proactive workforce, which, due to high call volumes and comprehensive training, gains experience rapidly, often surpassing the proficiency of their peers in neighboring departments.

#### Weaknesses

Despite these strengths, OFD faces several critical internal weaknesses. The facilities are one of the most pressing concerns, with station infrastructure needing major renovations to comply with modern standards. The absence of a long-term capital improvement plan has exacerbated these issues, leading to operational inefficiencies and lowered morale. The apparatus acquisition cycle also presents challenges, as older vehicles need replacement, but budget constraints have delayed necessary updates.

Additionally, staffing remains a critical issue. While the department has stabilized its workforce, there is an immediate need for more full-time staff and leadership positions, such as battalion chiefs, to ensure adequate coverage during emergencies. The current part-time staffing model is unsustainable long-term, especially as the department hires from an increasingly limited pool of part-time firefighters. The department also lacks a competitive compensation and benefits package compared to nearby departments, impacting retention and recruitment efforts.

### **Opportunities**

OFD has several external opportunities that could significantly improve its service capabilities. Collaborating with neighboring fire departments to establish a joint fire station in the Drake corridor could provide cost savings and enhance service coverage. Hiring a professional grant writer and exploring financing options for apparatus purchases are additional opportunities that could ease the department's budget constraints.

Revising the benefits package during contract negotiations can attract more qualified candidates. By offering incentives such as relocation bonuses, expanded education reimbursement, and additional compensation for participation in specialized teams, OFD can better compete with neighboring departments for talent.

#### **Threats**

OFD faces several external threats, primarily economic. Inflation and rising equipment costs pose significant financial challenges, as the department's budget is strained. Any economic downturn could further reduce available funding, jeopardizing critical infrastructure improvements and operational capabilities.

Infrastructure is another pressing threat. OFD's current facilities are already operating at full capacity, with no space for future growth. This lack of infrastructure impedes future service expansion, mainly as the township grows. If not addressed, these limitations will hinder OFD's ability to maintain the high level of service the community expects.

The department also faces political threats, such as the potential for diminished public support for millage increases, which are vital for securing the necessary funds for operational and capital improvements. Furthermore, any modification to OSHA's 2-in-2-out rule or the increasing trend toward fire-based EMS systems could significantly alter the operational landscape, requiring OFD to adapt quickly to maintain compliance and effectiveness.

## Strategic Plan

The Oshtemo Fire Department's 2025-2027 Strategic Plan is founded on five central pillars: Response, Training, Community Risk Reduction, Administration, and Maintenance. Each pillar represents a critical aspect of the department's operations, designed to achieve specific outcomes through targeted strategies. Each program within these pillars has a designated owner and a backup to ensure continuous accountability and leadership.

The strategic plan aims for outcomes that maximize operational readiness, community safety, and department efficiency. Each outcome links directly to department goals and is supported by

**Response** aims to deliver rapid, efficient, and effective emergency services to the community. The department strives for 90th-percentile response performance across all emergency types by focusing on data-driven metrics and resource allocation.

strategies, tasks, and metrics to track progress. The roles of each pillar are outlined below:

**Training** emphasizes continuous skill enhancement and up-to-date education, ensuring all personnel are prepared to meet emerging challenges and improve response efficiency.

**Community Risk Reduction** focuses on fire prevention and safety education, reducing fire risks through public engagement, inspections, and proactive risk assessment.

**Administration** involves ensuring transparent, compliant, and efficient resource management to support departmental growth and service delivery.

**Maintenance** supports operational readiness by ensuring all equipment, vehicles, and facilities meet safety and performance standards through rigorous maintenance practices.

# **Year 2025 Strategy and Goals**

In 2025, the Oshtemo Fire Department will establish foundational systems for operational efficiency, community safety, and training enhancement. The primary objectives are to enhance

response times, improve community outreach, and build department capabilities through structured training and maintenance programs.

To improve emergency **Response**, the department will adopt advanced dispatch and response practices to reduce response times. The Deputy Chief, backed by the Fire Chief, will oversee the implementation of this system, which is expected to be operational by September 2025. By Q4, monthly reviews will monitor its impact, targeting a 15% reduction in response times.

In **Training**, the focus will be on adopting VR and simulation technology to elevate hands-on training. This technology will be acquired by March, and quarterly training sessions will be scheduled throughout the year to ensure 100% participation, enhancing firefighter proficiency in complex scenarios. The Training Captain will lead this initiative, with the Deputy Chief as the backup.

For **Community Risk Reduction**, the goal is to complete fire safety inspections of all commercial properties by December. A hazard assessment of high-risk areas will guide risk mitigation efforts, aiming for a 20% reduction in fire incidents. The Assistant Chief will coordinate with the support of the designated Community Risk Captain.

Within the **Administration**, a digital maintenance management system will be introduced by May to track apparatus, equipment, and facility maintenance and support resource planning. This system will ensure all maintenance activities are recorded and accessible for audits. It will be led by the Fire Chief with the Deputy Chief as backup.

The **Maintenance** strategy will also focus on formalizing an apparatus replacement schedule and conducting safety audits to enhance reliability. This system will be fully functional by Q3, and personnel will be targeted for a 90% proficiency rate in system usage.

# **Year 2026 Strategy and Goals**

In 2026, the department will build upon the operational foundations of the previous year, integrating data metrics, performance reviews, and external partnerships to elevate response capability, professional development, and community safety.

The **Response** pillar will implement data-driven performance metrics for continuous improvement, aiming for 90th-percentile compliance. By April, response metrics will be incorporated into quarterly reports to inform and adjust protocols, led by the Deputy Chief with Chief McComb as backup.

To ensure **Training** remains at the highest standard, the department will establish partnerships with local institutions for specialized training. By mid-year, the training captain will initiate workshops with external experts, reinforcing core competencies and improving advanced fire suppression and rescue skills.

The **Community Risk Reduction** program will expand to offer targeted public education campaigns focusing on high-risk areas. The Assistant Chief will coordinate with schools and community groups to achieve broad outreach. The goal is to reach 90% of local schools by November, decreasing community risk through consistent public engagement.

In **Administration**, a review process for administrative and operational efficiency will be established, with the Fire Chief overseeing internal audits. This process will standardize resource allocation and compliance reviews, supporting growth aligned with department objectives.

The **Maintenance** team will initiate quarterly audits of all apparatus and equipment.

These audits aim to ensure a high standard of operational safety, with issues addressed within a 30-day window. By year-end, all maintenance issues will be resolved as scheduled and led by the chief and deputy chief.

# **Year 2027 Strategy and Goals**

In 2027, the Oshtemo Fire Department will emphasize innovation, interagency cooperation, and community resilience, ensuring the department adapts to changing community needs and technological advancements.

The **Response** pillar will introduce cutting-edge emergency response techniques and conduct specialized training sessions to improve rapid intervention strategies. The Deputy Chief, supported by the Fire Chief, will oversee the integration of these new techniques by September, aiming for 90% proficiency in emergency response skills.

The focus within **training** will shift to cross-departmental training, enhancing interagency collaboration. By July, the training captain will coordinate two joint training exercises with neighboring fire departments, promoting unified protocols across agencies.

The **Community Risk Reduction** team will establish a dedicated fire investigation unit to identify causes and improve prevention. The Assistant Chief will lead, targeting a 100% completion rate for investigations in high-risk incidents. The unit's insights will drive public safety education and further mitigate fire risks.

In **Administration**, the department will enhance its audit processes and implement a review schedule for financial and operational compliance. By year-end, annual reviews will ensure alignment with federal and local standards, led by Chief McComb and supported by Deputy Chief Burghardt.

The **Maintenance** pillar will implement a proactive maintenance team responsible for managing the lifecycle of all apparatus and facilities. This team, operational by August, will allow for in-depth, quarterly maintenance schedules to ensure equipment reliability. It will be led by Chief McComb, with the Deputy Chief Burghardt as backup.

Through these well-defined goals, strategies, and timelines, the Oshtemo Fire Department commits to a future of excellence in service, community safety, and operational readiness. These objectives are aligned with community needs, ensuring the department continues to serve effectively and responsibly.

**MISSION** 

To honorably serve our residents, visitors, and fellow firefighters by delivering services with respect, responsibility, and pride.

**FY25 - FY27** STRATEGIC PLAN

FY25

FY26

FY27

**VISION** 

Empowering a professional fire department dedicated to excellence in safety and rescue, driven by our core values in serving our growing community.

**VALUES** 

Respect, Responsibility, Pride, Integrity, Honor



# CHARTER TOWNSHIP OF OSHTEMO KALAMAZOO COUNTY, MICHIGAN

# RESOLUTION TO ADOPT THE OSHTEMO FIRE DEPARTMENT STRATEGIC PLAN 2025-2027

### **November 12, 2024**

WHEREAS, The Oshtemo Charter Township's Fire Department Strategic Plan 2025-2027 ("Strategic Plan") was developed with extensive community input and internal analysis. The plan centers on five essential pillars: Response, Training, Community Risk Reduction, Administration, and Maintenance.

WHEREAS, The Strategic Plan is aimed to build a robust foundation by reviewing and enhancing internal processes, establishing policies, formalizing procedures, and providing comprehensive training to ensure consistency, accountability, and effectiveness across all service levels.

NOW, THEREFORE, BE IT HER	<b>EBY RESOLVED</b> that the Townsh	ip will adopt the
attached Oshtemo Fire Department Strategic	Plan 2025-2027 dated November 12	2, 2024.
A motion was made byadopt the foregoing Resolution.	, seconded by	, to
Upon a roll call vote, the following v	oted "Aye":	
The following voted "Nay":		
The following "Abstained":		
The following were absent:		
The Supervisor declared that the Rese	olution has been adopted.	
	Dusty Farmer, Clerk	

# Oshtemo Charter Township

<u>CERTIFICATE</u>
I hereby certify that the foregoing constitutes a true and complete copy of an Excerpt of the Minutes of a meeting of the Oshtemo Charter Township Board, held on November 12, 2024, at which meetingmembers were present and voted upon the same as indicated in said Minutes; that said meeting was held in accordance with the Open Meetings Act of the State of Michigan.
Dusty Farmer, Township Clerk

# Memorandum & Request

**Date:** October 28, 2024

**To:** Township Board

From: Cheri Bell, Supervisor

**Subject:** Township Contracted Services, Budget Amendment Request



#### **Objectives**

Board approval for budget amendments to secure services for Media & Communications, Building Official support and for clean up of escrows for the Planning Department. Independent contract term 90 days.

From:	GL: 101-171-70200	\$10,000	Supervisor Salary
To:	GL: 101-249-96300	\$10,000	General Township Contracted Services
From:	GL: 249-371-70200	\$8,000	Building Department Salaries
To:	GL: 101-249-96300	\$8,000	General Township Contracted Services
		73,333	The state of the s
From:	GL: 101-701-70200	\$2,000	Planning Department Salary
To:	GL: 101-249-96300	\$2,000	General Township Contracted Services

#### **Proposed Motion**

Motion to approve each of the three budget amendments for the three departments, totaling \$20,000: \$10,000 for continuation of Media & Communications' services throughout this calendar year; \$8,000 for interim support for the Building Administrator; \$2,000 of escrows clean up and future organization for completed development projects.

#### **Background**

Media & Communication Manager, Kyle Gibson, recently resigned his position with Oshtemo Township for a move to another state. In discussion with the Personnel Director, Kyle agreed to continue working as a contracted consultant for Media & Communications through the remainder of 2024. This will give time to evaluate the position and to conduct a search for a full-time Media & Communications Manager.

Kyle Gibson, as the former SMBA Office Manager for several years, will assist the Building Department for administrative work for ongoing support and projects.

The Planning Department receives escrow payments for each site development submission that occurs in the Township. The escrow cleanup and future organization improvement involves auditing the escrow account for surpluses and deficits and to close any completed project accounts.

#### Core Value(s)

Public Service Sustainability Fiscal Stewardship

# Memorandum & Request

**Date:** 11/8/2024

**To:** Township Board

**From:** Fire Chief Greg McComb

**Subject:** Budget Amendment Request – Training



#### **Objective**

Approval of budget amendment to use money from general ledger lines that will be unused by year end.

From GL: 206-340-70500 POC Payroll - \$3,500.00

206-340-80900 Computer Ops - \$12,000.00

206-340-86800 Fuel - \$2,000.00

206-340-87200 New Hire Expenses - \$3,500.00 206-340-93300 Equipment Maintenance - \$4,000.00

To GL: 206-336-96300 Continuing Education - \$25,000.00

#### **Proposed Motion**

Motion to approve unused funds in the 206 funds listed above to supplement the continuing education line.

#### **Background**

During the 2024 budget year we had some GL numbers move around (state mandated), which moved money from some funds to others. While we recognized this was going to happen, we didn't know the details of the changes until they were done. We had an overabundance of money moved to the Continuing Education fund. While moving money out of there and back to where we thought it was supposed to go, we moved too much, shorting this fund.

At the end of every year, we apply for training opportunities for the following year, which come with a registration fee. These are very competitive opportunities and are typically sold out within 24 hours of their opening.

In 2023, we budgeted \$155,500 for training and expended \$133,552. In 2024, our numbers now reflect that we budgeted \$85,050, which is lower than we had originally planned out, but were changed with the GL number change explained above. 2025 budget has \$137,900 budgeted for this line item.

By allowing us to move this money around and fully fund this year's Continuing Education budget, we will be able to start applying for next year's classes now.

#### **Core Values**

(Public Service, Sustainability, Innovation, Professionalism, Integrity, Fiscal Stewardship)